



# Southwest Metro – Dulwich Hill, Campsie and Punchbowl Railway Station Upgrades Heritage Management Plan

Sydney Metro Integrated Management System (IMS)

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## Terms and Definitions

Terms	Definitions
<b>AARD</b>	Archaeological Assessment and Research Design
<b>ACHAR</b>	Aboriginal Cultural Heritage Assessment Report
<b>AFG</b>	Aboriginal Focus Group
<b>AHIMS</b>	Aboriginal Heritage Information Management System
<b>AMS</b>	Archaeological Method Statement
<b>AMZ</b>	Archaeological Management Zone
<b>CEMF</b>	Construction Environmental Management Framework
<b>CEMP</b>	Construction Environmental Management Plan
<b>CHL</b>	Commonwealth Heritage List
<b>CoA</b>	Conditions of Approval
<b>CoCB</b>	City of Canterbury-Bankstown
<b>CSR</b>	Combined Services Route
<b>CSSI</b>	Critical State Significant Infrastructure
<b>DECC</b>	NSW Department of Environment and Climate Change (now OEH)
<b>DPC</b>	NSW Department of Premier and Cabinet
<b>DPIE</b>	NSW Department of Planning, Industry and Environment
<b>ECM</b>	Environmental Control Map
<b>ED</b>	Excavation Director
<b>EIS</b>	Environmental Impact Statement
<b>EP&amp;A Act</b>	Environment Planning and Assessment Act 1979 (NSW)
<b>EPA</b>	NSW Environment Protection Authority
<b>EPBC Act</b>	Environment Protection and Biodiversity Conservation Act 1999
<b>ER</b>	Environmental Representative
<b>GST</b>	Galvanised Steel Troughing
<b>HIA</b>	Heritage Impact Assessment
<b>HMP</b>	Heritage Management Plan
<b>IMS</b>	Sydney Metro Integrated Management System
<b>IWC</b>	Inner West Council
<b>LEP</b>	Local Environmental Plan
<b>Minister, the</b>	The Minister of New South Wales (NSW) Planning
<b>NP&amp;W Act</b>	NSW National Parks and Wildlife Act 1974
<b>NSW</b>	New South Wales
<b>NVMP</b>	Construction Noise and Vibration Management Plan
<b>OEH</b>	NSW Office of Environment and Heritage
<b>PAD</b>	Potential Archaeological Deposit
<b>PIR</b>	Preferred Infrastructure Report

Terms	Definitions
<b>Proponent</b>	The person or organisation identified as the proponent in Schedule 1 of the planning approval. In this case Transport for NSW
<b>RAPs</b>	Registered Aboriginal Parties. As defined in the Aboriginal cultural heritage consultation requirements for proponents 2010
<b>REMM</b>	Revised Environmental Mitigation Measure
<b>Secretary</b>	The Secretary of the Department of Planning, Industry and Environment
<b>SMA</b>	Sydney Metro Authority
<b>SPIR</b>	Submissions and Preferred Infrastructure Report
<b>SSI</b>	State Significant Infrastructure
<b>TfNSW</b>	Transport for New South Wales
<b>WHL</b>	World Heritage List

# 1. Introduction

## 1.1. Context and scope of this Sub-Plan

This Heritage Management Plan (HMP or Plan) forms part of the Construction Environmental Management Plan for Southwest Metro – Dulwich Hill, Campsie and Punchbowl Station Upgrades (the Project).

This HMP has been prepared to address the requirements of the Conditions of Approval (CoA), the Revised Environmental Mitigation Measures (REMM) and the Sydney Metro Construction Environmental Management Framework (CEMF).

This HMP describes how Downer proposes to manage and protect Aboriginal and non-Aboriginal heritage during the construction of the Project. The HMP describes how Downer will ensure risks associated with heritage management are considered and managed effectively during the construction of the Project. It has been prepared to support, and should be read in conjunction with, the Sydney Metro CEMF as well as a number of Sydney Metro and Downer prepared heritage related plans and procedures.

Downer's Heritage Management Standard (DG-ZH-ST076) mentions that the outcome of the comprehensive heritage study will form the basis for any actions to protect the heritage sites. Before commencing any work, heritage requirements must be determined and included within the Construction Environmental Management Plan (CEMP). In some instances, it may be necessary to develop a Heritage Management sub-plan which must include:

- Establishment of existing conditions
- Significance of the heritage site
- Approval conditions
- Downer's proposed management strategies
- Downer's proposed monitoring strategies; and
- The locations of Cultural Heritage Sites of the Contract positioned on a map showing the interaction between the Contract works and the Cultural Heritage Sites. The map may be electronic (e.g. GIS) or paper and must be referenced in the Contract Environmental Management Plan (CEMP) and reviewed annually with the CEMP review.

## 1.2. Project Background

The Sydney Metro City and Southwest – Sydenham to Bankstown Environmental Impact Statement (EIS) (GHD/AECOM September 2017) assessed the impacts of construction and operation on Non-Aboriginal heritage and Aboriginal heritage within Chapter 14 (Non-Aboriginal heritage) and Chapter 15 (Aboriginal heritage) respectively. The Sydney Metro City and Southwest – Sydenham to Bankstown Upgrade Submissions and Preferred Infrastructure Report (SPIR) (GHD/AECOM June 2018) was prepared in response to the submissions received during the EIS exhibition period. The SPIR revised the scope of the Sydenham to Bankstown Upgrade project, resulting in an overall reduction of potential heritage impacts during construction and the updated Non-Aboriginal Heritage Assessment was included in SPIR Appendix F.



Impact to items in the Project's study area as assessed in the SPIR are listed in Table 1 and are shown in Figure 2, Figure 3, Figure 4 and Figure 5. The Project's impact on Aboriginal Heritage is outlined in Section 3.2 and shown in Figure 1.

**Table 1: Impacts to heritage items (SPIR) relevant to this Project**

Item	Significance level	Direct	Visual	Potential direct	Significance retained?
<b>Dulwich Hill Railway Station Group</b>	Local	Moderate	Moderate	Negligible	Yes
<b>South Dulwich Hill Conservation Area</b>	Local	Negligible	Negligible	Negligible	Yes
Old Sugarmill	State	Negligible	Negligible	Negligible	Yes
<b>Campsie Railway Station Group</b>	Local	Moderate	Moderate	Negligible	Yes
<b>Punchbowl Railway Station Group</b>	Local	Moderate	Moderate	Negligible	Yes

Please refer to Section 1 of the CEMP for the Project Description.

### 1.3. Objectives and targets

The HMP provides the basis for the management of heritage issues and aims to minimise the risk of impact during the course of the development, and to mitigate of any impact that cannot be avoided. Mitigation and management measures are outlined in Table 13.

The objectives and targets of heritage management and mitigation are outlined below:

- Minimise impacts on items or places of heritage value;
- Avoid accidental impacts on heritage items;
- Maximise worker's awareness of Aboriginal and non-Aboriginal heritage;
- No disturbance or damage to known heritage sites or items, beyond that approved by the SSI Approval;
- Unknown or undocumented heritage items are not knowingly destroyed, defaced or damaged;
- Consult with Registered Aboriginal Parties (RAP) and other identified stakeholders prior to impacts in areas which have been assessed to possess archaeological potential, and/or upon the discovery of unexpected Non-Aboriginal and Aboriginal objects or cultural features;
- Any historical relics found on site shall be kept safe for consideration for incorporation into interpretation within the public domain—within the proposed site fixtures as may be supported by the Interpretation Strategy and Plan; and
- No harm, destruction or defacement of human remains, including Aboriginal burials, will occur.

These objectives conform to Sydney Metro's objectives as described in the CEMF.

## 1.4. Consultation

CoA C3(d) requires that the HMP be prepared in consultation with the relevant Councils and Department of Premier and Cabinet (Heritage NSW) (formerly Heritage Division) as delegate for the NSW Heritage Council. As such the following stakeholders have been consulted in developing this HMP:

- Heritage NSW;
- City of Canterbury Bankstown Council (CoCB); and
- Inner West Council (IWC).

A summary of the consultation is provided below and in Appendix C.

**Table 2: Consultation carried out in the development of this Plan**

CoA	Agency Consultation	Requirements and date submitted	Key issues raised	HMP Section Reference
C6	Department of Planning, Industry and Environment (DPIE)	Issued for review and approval Re-issued in response to DPIE comments	Various comments	Section 5 Table 13 Section 7 Section 8
C3(d)	Department of Premier and Cabinet Heritage NSW (formerly Heritage Council)	Issued for consultation 18/11/20 Invited to consultation workshop held 25/11/20. Response received 9/12/20 HMP Rev02 was re-issued for consultation, due to inclusion of Canterbury compound on 27/01/21. Response received 17/02/21	Query raised with regards to whether consultation with RailCorp has occurred.	N/A
	CoCB	Issued for consultation 18/11/20 Invited to consultation workshop held 25/11/20. Response received 22/12/20	Incorrect heritage specialist role responsibilities in Table 13.	Revisions made to Table 13
	IWC	Issued for consultation 18/11/20 Invited to consultation workshop held 25/11/20. Response received 21/01/21	Incorrect heritage specialist role responsibilities in Table 13. Editorial comment relating to management action in Table 13	Revisions made to Table 13

Consultation with Registered Aboriginal Parties (RAPs) was undertaken during concept design as part of the Sydney Metro Sydenham to Bankstown EIS and also during the preparation of the Aboriginal Cultural Heritage Assessment Report (ACHAR) (Artefact Heritage 2018). No further RAP consultation is required under the CoA or REMM in the preparation of this HMP.

As outlined in Section 5.1.2, S2B PAD02 archaeological excavation methodology will be reviewed by RAPs and RAPs will participate in the archaeological excavation works.

The Downer Heritage Management Standard (DG-ZH-ST076) also refers to consultation with the land owner when planning a high impact activity (e.g. ground disturbance, compaction, vibration, disturbance to trees etc.).

Where a preliminary investigation indicates the potential presence of heritage sites, a more comprehensive study by suitably qualified person(s) must be undertaken prior to any works commencing. This existing environment and heritage context of the Project was assessed by Artefact Heritage with details provided in Section 3.

## 2. Legal and other requirements

The HMP addresses applicable requirements within the following documents:

- The Sydney Metro *City and Southwest - Sydenham to Bankstown Upgrade Conditions of Approval SSI-8256*, determined 12 December 2018 and modified 22 October 2020;
- The Sydney Metro *City and Southwest - Sydenham to Bankstown Upgrade Environmental Impact Statement*, September 2017;
- The Sydney Metro *City and Southwest - Sydenham to Bankstown Upgrade Submissions and Preferred Infrastructure Report*, dated June 2018;
- The Sydney Metro *City and Southwest - Sydenham to Bankstown Upgrade Bankstown Station Modification Report* May 2020;
- The Sydney Metro *Sydenham to Bankstown Staging Report*; and
- The Sydney Metro *Construction Environmental Management Framework v3.2*

The Compliance Matrix in Section 2.2 provides a comprehensive list of compliance requirements, environmental documents and the contract documents.

Table 3 below details the legislation and planning instruments considered during development of this Plan.

**Table 3: Legislation and Planning Instruments**

Legislation	Description	Relevance to this HMP
<b>Environmental Planning and Assessment Act 1979</b>	This Act establishes a system of environmental planning and assessment of development proposals for the State.	The approval conditions and obligations are incorporated into this HMP.
<b>Environment Protection and Biodiversity Conservation (EPBC) Act 1999 (Cwth)</b>	<p>The main purpose of this Act is to provide for the protection of the environment especially those aspects that are of national environmental importance and to promote ecological sustainable development.</p> <p>Heritage places are listed on the National Heritage List (NHL) for their 'outstanding heritage value to the nation' and are owned by a variety of constituents, including government agencies, organisations or individuals. Only items owned or controlled by the Commonwealth that meet the threshold for national heritage listing under the Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act) are listed on the Commonwealth Heritage List (CHL) and/or the World Heritage List (WHL) and afforded protection under the EPBC Act.</p>	Not relevant as no NHL, CHL or WHL items

Legislation	Description	Relevance to this HMP
<b>National Parks and Wildlife Act 1974</b>	The relevance of this Act is firstly in respect to the protection and preservation of Aboriginal artefacts. Discovery of material on site suspected as being of Aboriginal origin must be reported and protected pending assessment and direction by Sydney Metro.	An Aboriginal heritage impact permit under section 90 of the National Parks and Wildlife Act 1974 is not required for works approved under Part 5.1 of the EP&A Act.  One area of archaeological potential S2B PAD02 has been identified within the Project site at Punchbowl Station. Management of S2B PAD02 will be carried out under separate provisions to this HMP as itemised in the project ACHAR (Artefact Heritage 2018).
<b>Heritage Act 1977</b>	This Act provides for the preservation and conservation of heritage items such as building, works, relic, places of historic interest, scientific, cultural, social, archaeological, architectural, natural or aesthetic significance.  It is an offence under this Act to wilfully and knowingly damage or destroy items of heritage value.  Do not demolish, damage, move or develop around any place, building, work, relic, moveable object, precinct, or land that is the subject of an interim heritage order or listing on the State Heritage Register or heritage listing in a Local Environmental Plan without an approval from the Heritage NSW or local council.	Heritage Items are identified on the Project site and addressed as part of the CoA. An approval under Part 4, or an excavation permit under section 139, of the Heritage Act 1977 is not required for works approved under Part 5.1 of the EP&A Act.
<b>Aboriginal and Torres Strait Islander Heritage Protection Act 1984 (Cwth)</b>	This Act provides for the preservation and protection from injury or desecration to areas and objects of particular significance to Aboriginals. Areas and objects can be protected by Ministerial Declaration and it is then an offence to contravene such a declaration.	No areas or objects within the Project have been identified as being subject to such a declaration and this Act is of little relevance to the Project.
<b>Coroners Act</b>	This Act enables coroners to investigate certain kinds of deaths or suspected deaths in order to determine the identities of the deceased persons, the times and dates of their deaths and the manner and cause of their deaths.	This Act is relevant if Human Skeletal Remains are located within the Project area

A number of heritage reports were prepared during detailed design for the Dulwich Hill, Campsie and Punchbowl Railway Station upgrades, in order to address design related REMM. The findings and recommendations of these reports have been included in the HMP where relevant. It is noted in the compliance matrix where the design related REMM for the project have been fulfilled by these reports (refer to Appendix A).

- Sydney Metro City and Southwest Movable Heritage Strategy, October 2020;
- Sydney Metro City and Southwest Adaptive Reuse Strategy, October 2020;
- Sydney Metro City and Southwest Heritage Salvage Strategy, October 2020;
- Sydney Metro City and Southwest Significant Elements Register Dulwich Hill Station, October 2020;
- Sydney Metro City and Southwest Significant Elements Register Campsie Station, October 2020;
- Sydney Metro City and Southwest Significant Elements Register Punchbowl Station, October 2020;
- Sydney Metro City and Southwest Heritage Impact Assessment Dulwich Hill Station, October 2020;
- Sydney Metro City and Southwest Heritage Impact Assessment Campsie Station, October 2020;
- Sydney Metro City and Southwest Heritage Impact Assessment Punchbowl Station, October 2020;
- Sydney Metro City and Southwest Photographic Archival Report Dulwich Hill Railway Station, November 2020;
- Sydney Metro City and Southwest Photographic Archival Report Campsie Railway Station, November 2020;
- Sydney Metro City and Southwest Photographic Archival Report Punchbowl Railway Station, November 2020;
- Sydney Metro City and Southwest Heritage Interpretation Plan Dulwich Hill Station, October 2020;
- Sydney Metro City and Southwest Heritage Interpretation Plan Campsie Station, October 2020; and
- Sydney Metro City and Southwest Heritage Interpretation Plan Punchbowl Station, October 2020.

## 2.1. Guidelines

Additional guidelines and standards to the management of heritage include:

- *Code of Practice for the archaeological investigation of Aboriginal objects in NSW*, (OEH 2010);
- *Aboriginal cultural heritage consultation requirements for proponents 2010* (OEH 2010);
- *Due Diligence Code of practice for protection of Aboriginal objects in NSW* (OEH 2010);
- *Guide to investigating, assessing and reporting on Aboriginal cultural heritage in NSW* (OEH 2010);
- *Assessing Heritage Significance* (NSW Heritage Office 2001);
- *Levels of Heritage Significance* (NSW Heritage Office 2008);

- *Assessing Significance for Historical Archaeological Sites and Relics* (NSW Heritage Branch, Department of Planning 2009);
- *Investigating Heritage Significance* (NSW Heritage Office 2001);
- *How to Prepare Archival Recording of Heritage Items* (Heritage Branch 1998);
- *Photographic Recording of Heritage Items Using Film or Digital Capture* (Heritage Branch 2006).
- *Downer Heritage Management Standard DG-ZH-ST076* (DG-ZH-ST076)

## 2.2. Conditions of Approval

The CoA and REMM relevant to this HMP are listed in Table 4 below. In accordance with CoA C4, the relevant requirements of the CEMF have also been included in Table 4. Table 4 also provides a cross reference to demonstrate where the CoA or REMM is addressed in this HMP or other management documents.

Please refer to Appendix A for all other CoA, REMM and CEMF requirements relevant to the development of this Plan.



Table 4: HMP Compliance Matrix

No.	Requirement	Reference	How addressed?			
Conditions of Approval						
C3	<div>The CEMP Sub-plans must be prepared in consultation with the relevant government agencies identified for each CEMP Sub-plan and be consistent with the CEMF and CEMP referred to in Condition C1:</div> <table><tr><td>(d)</td><td>Heritage</td><td>Heritage Council (or its delegate) and relevant council(s)</td></tr></table>	(d)	Heritage	Heritage Council (or its delegate) and relevant council(s)	Section 1.4 Appendix C	This Plan has been prepared in accordance with this condition and describes how Downer proposes to manage heritage during construction of the Project. This Plan has been provided to Heritage NSW, City of Canterbury Bankstown Council and Inner West Council for consultation. Details of consultation are provided in Section 1.4 and Appendix C.
(d)	Heritage	Heritage Council (or its delegate) and relevant council(s)				
C4	The CEMP Sub-plans must be prepared in accordance with the CEMF	This Table	Table 4 demonstrates how this Plan has been prepared in accordance with the relevant requirements of the CEMF.			
C5	Details of all information requested by an agency to be included in a CEMP Sub-plan as a result of consultation, including copies of all correspondence from those agencies, must be provided with the relevant CEMP Sub-Plan.	Section 1.4 Appendix C	This Plan has been provided to Heritage NSW, City of Canterbury Bankstown Council and Inner West Council for consultation. Details of consultation are provided in Section 1.4 and Appendix C.			
C6	Any of the CEMP Sub-plans may be submitted along with, or subsequent to, the submission of the CEMP but in any event, no later than one (1) month before Construction.	Refer to section 1.2 of the CEMP	This Plan will be submitted for approval to DPIE along with or subsequent to the final submission of the CEMP for DPIE approval, and no later than one month prior to construction.			
C7	Construction must not commence until the CEMP and all CEMP Sub-plans have been approved by the Planning Secretary. The CEMP and CEMP Sub-plans, as approved by the Planning Secretary, including any minor amendments approved by the ER must be implemented for the duration of Construction. Where Construction of the CSSI is staged, Construction of a stage must not commence until the CEMP and CEMP Sub-plans for that stage have been approved by the Planning Secretary.	Refer to section 1.2 of the CEMP	Construction will not commence until the CEMP and all CEMP Sub-plans have been approved by DPIE. The CEMP and Sub-plans will be implemented for the duration of construction.			
Construction Environmental Management Framework						
10.2(a)	Principal Contractors will develop and implement a Heritage Management Plan which will include as a minimum:	-	This Plan			



No.	Requirement	Reference	How addressed?
i.	Evidence of consultation with Registered Aboriginal Parties and the NSW Heritage Council	Section 1.4 Appendix B Appendix C	<p>RAP consultation has been carried out and evidenced in preparation of the ACHAR. Further engagement with RAPs may be required in the event of Unexpected Finds of Aboriginal cultural material, and to facilitate archaeological test excavation of S2B PAD02.</p> <p>As outlined in Section 1.4, the key stakeholders related to Heritage who will be consulted in finalisation of this HMP are</p> <ul style="list-style-type: none"> <li>Heritage NSW (delegate of the Heritage Council);</li> <li>City of Canterbury Bankstown; and</li> <li>Inner West Council.</li> </ul>
ii.	Identify initiatives that will be implemented for the enhancement of heritage values and minimisation of heritage impacts, including procedures and processes that will be used to implement and document heritage management initiatives	Table 13	Table 13 includes detailed management and mitigation measures which include all relevant requirements of the CoA, REMM and recommendations of the Heritage Impact Assessment reports prepared during detailed design, as outlined in Section 2.
iii.	The heritage mitigation measures as detailed in the environmental approval documentation	Section 5 Table 13 Appendix A	The Table in Appendix A outlines how the heritage mitigation measures as detailed in the environmental approval documentation have been considered in the development of this Plan.
iv.	The responsibilities of key project personnel with respect to the implementation of the plan	Section 2.3 Table 5	Section 2.3 and Table 5 outline roles and responsibilities of key Project personnel with respect to the implementation of this Plan.
v.	Procedures for interpretation of heritage values uncovered through salvage or excavation during detailed design	Section 2 Section 5.2.4	As outlined in Section 2 and 5.2.4, a Heritage Interpretation Strategy has been prepared for the Sydney Metro Sydenham to Bankstown upgrade project and individual Heritage Interpretation Plans have been prepared for each station precinct by Artefact Heritage as part of detailed design. This requirement has been met during design phases.

No.	Requirement	Reference	How addressed?
vi.	Procedures for undertaking salvage or excavation of heritage relics or sites (where relevant), consistent with and any recordings of heritage relics prior to works commencing that would affect them	Section 5.1.2 Section 5.3.2	<p>The AARD identified that the Project at Dulwich Hill, Campsie and Punchbowl Stations had only a low potential of minor impacts to items of low archaeological significance. Management of such impacts will be handled through implementation of the Sydney Metro Unexpected Heritage Finds Procedure.</p> <p>An Archaeological Method Statement (AMS) will be prepared for the establishment and use of Downer's compound at Canterbury which will include appropriate archaeological management strategies in accordance with the Archaeological Assessment and Research Design (AARD) report.</p> <p>Archaeological excavation of S2B PAD02 will be carried out in accordance with the methodology in the ACHAR.</p>
vii.	Details for the short term and/or long term management of artefacts or movable heritage	Section 5.3.8	<p>The Sydenham to Bankstown Moveable Heritage Strategy outlines retention, storage and reinstatement requirements for moveable heritage identified at Dulwich Hill, Campsie and Punchbowl Stations.</p>
viii.	Details of management measures to be implemented to prevent and minimise impacts on heritage items (including further heritage investigations, archival recordings and/or measures to protect unaffected sites during construction works in the vicinity)	Section 5 Table 13	<p>As outlined in Section 5 and Table 13 the following measures have been put in place to minimise adverse impacts:</p> <ul style="list-style-type: none"> <li>• Exclusion zones;</li> <li>• Recommendations of the station specific heritage impact assessments as outlined in Table 13 will be adhered to;</li> <li>• Use of a Heritage Architect/Heritage Engineer where required;</li> <li>• Archaeological excavation of S2B PAD02 will be carried out in accordance with the methodology in the ACHAR.</li> <li>• Sydney Metro Unexpected Heritage Finds Procedure;</li> <li>• Archaeological management under the Sydney Metro AARD and AMS.</li> </ul>

No.	Requirement	Reference	How addressed?
ix.	Procedures for unexpected heritage finds, including procedures for dealing with human remains	Section 5.1.4 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)	The Sydney Metro Unexpected Heritage Finds Procedure will be implemented for the Project. It is not expected that human remains will be encountered as no potential for burials has been identified. The Sydney Metro Exhumation Plan will be implemented where required.
x.	Heritage monitoring requirements	Section 7	Monitoring of works within Archaeological Management Zones will occur in accordance with the requirements of the relevant AMS and the instruction of the Excavation Director.
xi.	Compliance record generation and management	Section 7	Compliance record generation and management in relation to this Plan will be undertaken in accordance with Section 7.

## 2.3. Roles and responsibilities

The roles and responsibilities of key personnel with respect to heritage management are as followed in Table 5. All personnel are responsible for ensuring that heritage items are protected.

**Table 5: Roles and responsibilities**

Roles	Responsibilities
<b>Department of Planning, Industry and Environment</b>	Approval of the Heritage Management Plan Monitor Downer compliance with the Heritage Management Plan
<b>Project Director</b>	Ensure that sufficient resources are allocated for the implementation of this HMP Ensure that the CEMP covers the management and mitigation measures presented in this HMP Ensure that the outcomes of the visual checks/ compliance construction monitoring/ incident reporting are systematically evaluated as part of ongoing management of construction activities Ensure audits of construction site records/ monitoring records/ incident reports are undertaken and findings are shared with relevant site personnel and corrective actions are implemented Authorise all monitoring reports and any revisions to this HMP
<b>Environment Manager</b>	Oversee the overall implementation of this HMP Site Inductions Ensure all relevant personnel have access to and understand the most up-to-date copy of this HMP Ensure that any required actions arising from the detection of unexpected heritage items or if works are required outside of the approved development footprint are reported to the relevant personnel for further action and ensure that the actions are effectively implemented Ensure all monitoring reporting requirements are met and maintained on site
<b>Construction supervisors Subcontractors</b>	Understand and implement mitigation protocols as required in the HMP and any other required measures during construction Undertake relevant training to implement the requirements of this HMP All personnel are responsible for ensuring that heritage items are protected All site personnel to undertake toolbox talks in relation to the reporting process for unexpected finds. Informing the Environmental Manager of any heritage issues as they arise.
<b>Environmental Representative</b>	Receive and respond to communications from the Secretary in relation to the environmental performance of the Project; Receive and respond to communication from the Planning Secretary in relation to the environmental performance of the CSSI; Consider and inform the Planning Secretary on matters specified in the terms of this approval; Consider and recommend to the Proponent any improvements that may be made to work practices to avoid or minimise adverse impact to the environment and to the community; Review documents identified in Conditions C1, C3 and C8 and any other documents that are identified by the Planning Secretary, to ensure they are consistent with requirements in or under this approval and if so: <ul style="list-style-type: none"> <li>(i) make a written statement to this effect before submission of such documents to the Planning Secretary (if those documents are required to be approved by the Planning Secretary), or</li> </ul>

Roles	Responsibilities
	<ul style="list-style-type: none"> <li>○ (ii) make a written statement to this effect before the implementation of such documents (if those documents are required to be submitted to the Planning Secretary for information or are not required to be submitted to the Secretary);</li> </ul> <p>Regularly monitor the implementation of the documents listed in Conditions C1, C3 and C8 to ensure implementation is being carried out in accordance with the document and the terms of this approval;</p> <p>As may be requested by the Planning Secretary, help plan, attend or undertake audits of the development commissioned by the Department including scoping audits, programming audits, briefings and site visits, but not independent environmental audits required under Condition A34 of this approval;</p> <p>As may be requested by the Planning Secretary, assist the Department in the resolution of community complaints;</p> <p>Assess the impacts of minor ancillary facilities as required by Condition A19 of this approval;</p> <p>Consider any minor amendments to be made to the documents listed in Conditions C1, C3 and C8 and any document that requires the approval of the Planning Secretary that comprise updating or are of an administrative or minor nature and are consistent with the terms of this approval and the documents listed in Conditions C1, C3 and C8 or other documents approved by the Planning Secretary and, if satisfied such amendment is necessary, approve the amendment. This does not include any modifications to the terms of this approval; and</p> <p>Prepare and submit to the Planning Secretary and other relevant regulatory agencies, for information, an Environmental Representative Monthly Report detailing the ER's actions and decisions on matters for which the ER was responsible in the preceding month. The Environmental Representative Monthly Report must be submitted within seven (7) days following the end of each month for the duration of the ER's engagement for the CSSI.</p>
<b>Primary Excavation Director</b>	<p>The Primary Excavation Director must be suitably qualified and be someone who meets the Heritage Council of NSW's Criteria for Assessment of Excavation Directors (September 2019) to oversee and advise on matters associated with historic archaeology and advise the DPIE and Heritage NSW</p> <p>The Excavation Director must be present to oversee excavation and advise on archaeological issues</p> <p>The Excavation Director has the authority to advise on the duration and extent of oversight required as informed by the provisions of the approved AARD and Excavation Methodology</p> <p>Downer will nominate an Excavation Director who is able to manage locally significant archaeology under the NSW Heritage Council Excavation Directors Criteria.</p> <p>The Primary Excavation Director will be engaged by Downer.</p>
<b>Heritage Consultant</b>	<p>The Heritage Consultant will be responsible for providing advice and guidance to manage and minimise potential impacts to any built heritage values through a variety of means, prepare heritage impact assessment reports for built heritage and to undertake required archival recording of the heritage items in accordance with the approval and relevant documents.</p> <p>The Heritage Consultant will be engaged by Downer.</p>
<b>Forensic Anthropologist</b>	<p>The Forensic Anthropologist will respond to find of potential human remains in accordance with the Sydney Metro Exhumation Management Plan.</p> <p>The Forensic Anthropologist will be engaged by Downer if required.</p>
<b>Conservation Architect</b>	<p>The Conservation Architect will provide advice and review work methodologies where direct impacts to significant fabric of heritage items are proposed.</p> <p>The Conservation Architect will be engaged by Downer.</p>

## 3. Existing environment

### 3.1. Context

The existing environment and heritage context of the Project has been assessed in the following background reports prepared to support the EIS and SPIR prepared for the Sydney Metro Sydenham to Bankstown upgrade project:

- Sydney Metro City and Southwest – Sydenham to Bankstown: *Aboriginal Heritage Archaeological Assessment*, prepared by Artefact Heritage (2017a);
- Sydney Metro City and Southwest – Sydenham to Bankstown: *Non-Aboriginal Heritage Impact Assessment*, prepared by Artefact Heritage (2017b);
- Sydney Metro City and Southwest – Sydenham to Bankstown *Historical Archaeological Assessment and Research Design (AARD)*, prepared by Artefact Heritage (2017c)
- Sydney Metro City and Southwest – Sydenham to Bankstown: *Aboriginal Cultural Heritage Assessment Report (ACHAR)*, prepared by Artefact Heritage (2018)

Additional reports, which have been prepared for the project and have been used to support this Plan also include:

- Sydney Metro City and Southwest *Heritage Impact Assessment Dulwich Hill Station*, October 2020;
- Sydney Metro City and Southwest *Heritage Impact Assessment Campsie Station*, October 2020; and
- Sydney Metro City and Southwest *Heritage Impact Assessment Punchbowl Station*, October 2020.

These reports have been referenced to inform this Plan in regard to existing environment, heritage significance and archaeological potential.

### 3.2. Aboriginal heritage

Artefact Heritage (2017a) undertook a heritage assessment of the Sydney Metro City and Southwest – Sydenham to Bankstown Project. No previously registered Aboriginal sites were located within the Project area. Two areas of potential archaeological deposits (PAD) were located during the site survey for the EIS study, near Belmore and Punchbowl Stations. The remainder of the EIS project area was found to have low Aboriginal archaeological potential and significance. One of the two identified PADs, S2B PAD02 is located in a small park between Punchbowl Road and Urunga Parade (Figure 1). S2B PAD02 is within the Project area and will be impacted by works associated with construction of the northern entrance to Punchbowl Station. The ACHAR identified a low to moderate potential that intact archaeological deposits may be located in this location. At the time the ACHAR was written (2018), design indicated that part of S2B PAD02 will be impacted by a proposed new access way from Punchbowl Road to Punchbowl Station, and associated landscaping and access track works.

The ACHAR recommends that prior to Project impacts to the location of S2B PAD02, a representative sample of S2B PAD02 should be subject to archaeological test excavation, conducted in accordance with the test excavation methodology provided in Section 7 of the ACHAR.





### Table 6: Heritage listed Items in and adjacent to the Project area

Item	Listings	Significance
<b>Dulwich Hill Railway Station Group</b>	<ul style="list-style-type: none"> <li>RailCorp S.170 Heritage and Conservation Register (4801909)</li> <li>Marrickville Local Environment Plan (LEP) 2011 as “Dulwich Hill Railway Station Group”, LEP# I316</li> </ul>	Local
<b>South Dulwich Hill Heritage Conservation Area</b>	<ul style="list-style-type: none"> <li>Marrickville LEP 2011, #C29</li> </ul>	Local

Item	Listings	Significance
Old Sugarmill	<ul style="list-style-type: none"> <li>SHR (00290)</li> <li>Canterbury LEP 2012 (I82)</li> </ul>	State
Campsie Railway Station Group	<ul style="list-style-type: none"> <li>RailCorp S.170 Heritage and Conservation Register (4801101)</li> <li>Canterbury LEP 2012 (I140)</li> </ul>	Local
Punchbowl Railway Station Group	<ul style="list-style-type: none"> <li>RailCorp S.170 Heritage and Conservation Register (4802009)</li> <li>Canterbury LEP 2012 (I155)</li> </ul>	Local



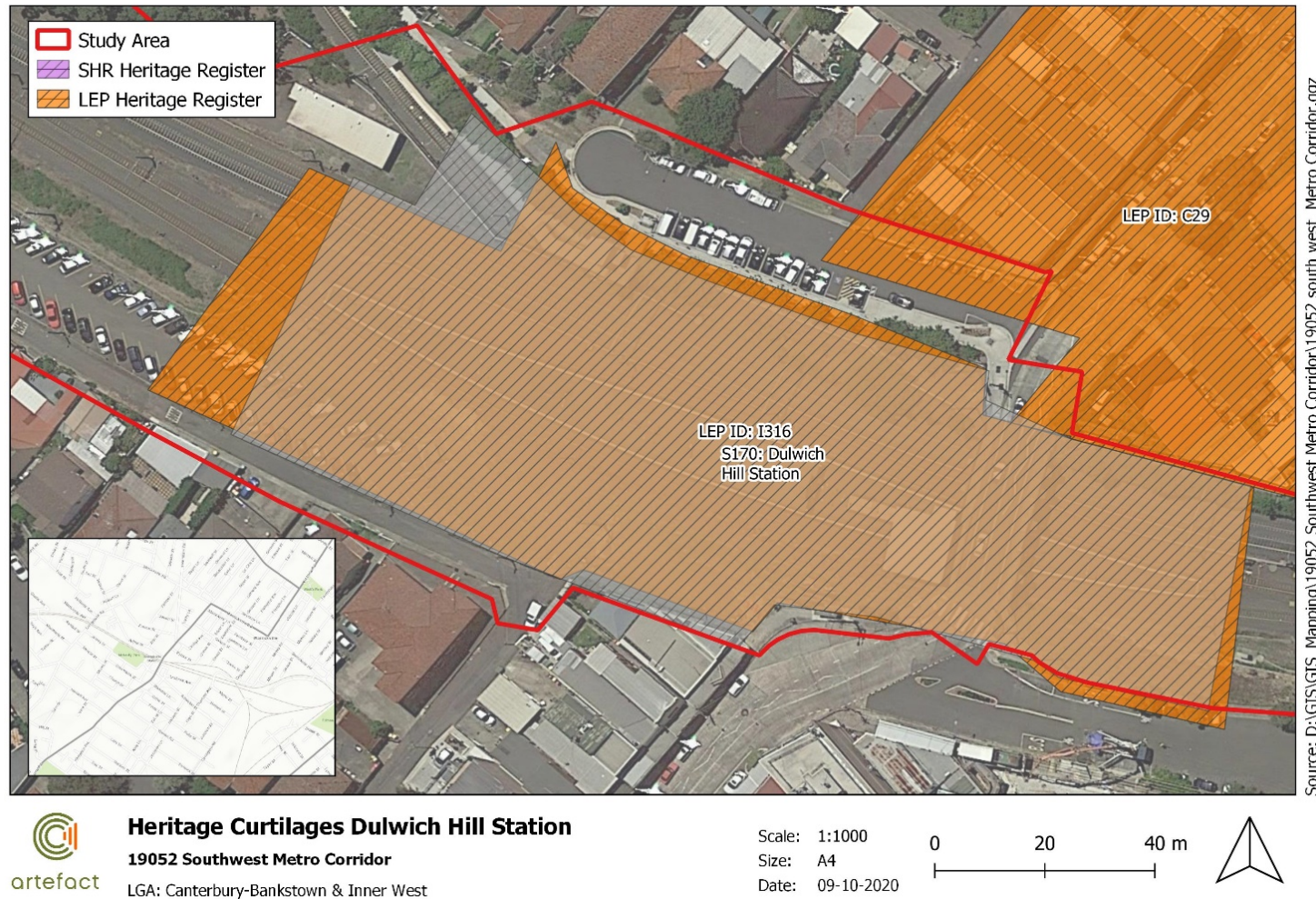


Figure 2 Heritage items – Dulwich Hill Station



Figure 3 Heritage items –Compound at former Canterbury Bowling and Community Club (SPIR Work Site W7)





### Heritage Curtilages Campsie Station

19052 Southwest Metro Corridor

LGA: Canterbury-Bankstown & Inner West

Scale: 1:1500  
Size: A4  
Date: 09-10-2020



Figure 4 Heritage items – Campsie Station





### Heritage Curtilages Punchbowl Station

19052 Southwest Metro Corridor

LGA: Canterbury-Bankstown & Inner West

Scale: 1:1000  
Size: A4  
Date: 09-10-2020



Figure 5 Heritage items – Punchbowl Station

### 3.4. Non-Aboriginal archaeology

The archaeological potential of the Sydenham to Bankstown Metro project was divided in the AARD into three categories, ranging from Red to Green. Dulwich Hill, Campsie and Punchbowl stations are all located in the Green Zone (zone 3). They are rated as unlikely to contain significant archaeology, and the AARD recommended construction to proceed under the Sydney Metro Unexpected Heritage Finds Procedure.

Downer will be establishing and utilising a compound at the former Canterbury Bowling and Community Club (SPIR Work Site W7) located at Close Street, Canterbury, throughout the delivery of the Project. This compound site is located within an area of non-aboriginal archaeological potential. A summary of the archaeological potential and significance is provided below, with figures indicating areas of potential and required archaeological management from the SPIR shown in Figure 6 and Figure 7.

#### 3.4.1. Compound at the former Canterbury Bowling and Community Club (SPIR Work Site W7)

The AARD found that there is moderate to high potential for remains of structures associated with the Canterbury Sugar Company works and outbuildings in this area. These would have high research value and associative and historical significance at a local or State level depending on nature and intactness, although remains of State significance are unlikely to be present in the Project area and are more likely outside the rail corridor as identified in the AARD. Archaeological remains associated with the historical development of the Bankstown rail line, Canterbury Station and Canterbury Park Racecourse may be present. Depending on the intactness of the remains, potential archaeological remains could reach the threshold for local significance.

It is noted that any subsurface works within the Work Site W7 area (shaded red in Figure 7) will require archaeological monitoring or salvage excavations. The location of subsurface works will be outlined in the AMS with detailed recommendations for works required.





Figure 6: Archaeological potential at Canterbury Compound (SPIR Work Site W7) (site outlined in yellow)



Figure 7: Archaeological management at Canterbury Compound (SPIR Work Site W7) (site outlined in yellow)

## 4. Construction risk assessment

Impacts of the Project are described in Table 7, Table 8 and Table 9, and the aspects and impacts register in the CEMP. Management measures to address these identified risks are included in Section 5.

**Table 7: Aboriginal Heritage – Aspects, Impacts and Risks**

Activity	Aspect/s	Impact/s
<b>Subsurface excavations into natural ground surface. The risk is low as no areas within the Project were found to have Aboriginal archaeological potential.</b>	Excavation	Finding/disturbance to and/or destruction of unexpected burials, human remains or Aboriginal objects.
<b>Impacts to Punchbowl S2B PAD02</b>	Excavation	Disturbance to a known area of Aboriginal archaeological potential. The PAD will be archaeologically tested prior to Project impacts. Mitigation measures, if needed, will be adopted in keeping with the results of test excavation.

**Table 8: Built heritage – Aspects, Impacts and Risks**

Activity	Aspect/s	Impact/s
<b>Installation of Combined Services Route (CSR) and Galvanised Steel Troughing (GST) within curtilages of heritage items</b>	Installation and minor excavations	Visual impacts, impacts to fabric
<b>Removal of redundant infrastructure within curtilages of heritage items</b>	Excavation, vibration and soil compaction due to the use of heavy machinery to hammer out overhead wire portals and footings	Temporary visual impacts to listed items, impacts to fabric
<b>Removal of intrusive fabric</b>	Removal of intrusive material	Inadvertent impacts to significant fabric
<b>Refurbishment and repurposing of concourses and platform station buildings</b>	Removal of intrusive material, repurposing, impacts to some significant fabric. Make good	Visual impacts to listed items, impacts to fabric
<b>Station precinct works and landscaping</b>	Demolition of some elements and construction	Visual impacts, impacts to fabric
<b>Installation of lifts and new pedestrian stairs</b>	Installation and construction of lifts and stairs	Visual impacts, impacts to fabric
<b>Platform works</b>	Removal of brick and concrete coping and construction of Platform screen doors which will require struts to be anchored in the platform.	Visual impacts, removal of significant bricks



Activity	Aspect/s	Impact/s
Construction and use of compound sites and laydown areas	Installation and operation	Temporary visual impacts to listed items. Impacts to the Old Sugarmill SHR item as a result of the compound site at the Bowling Club will need to be managed.
Sydney Metro service buildings	Construction	Visual impacts
New concourse, stairs and lift (Dulwich Hill Station)	Construction	Visual impacts, impacts to fabric
Alterations to footbridge and stairs (Dulwich Hill Station)	Regrading and removal of stairs	Visual impacts, impacts to fabric
Bridge remedial works and anti-throw screen installation at Wardell Road Overbridge (Dulwich Hill Station)	Installation, brick removal	Visual impacts, impacts to fabric
Impact to the overhead booking offices at all stations	Repurposing	Visual impacts, impacts to significant fabric
Platform 1 & 2 building repurposing (Campsie and Punchbowl Stations)	Construction, removal of intrusive fabric	Visual impacts, impacts to fabric
Refurbish / repurpose western platform 1-2 building (Punchbowl Station)	Repurposing	Visual impacts, impacts to fabric
Vehicle collision protection and minor wiring to Beamish Street Overbridge (Campsie Station)	Installation	Visual impacts, impacts to fabric
Fencing and hoarding installation	Installation	Visual impacts and temporary visual impacts
Temporary works	Pedestrian control and access, installation of hoarding, fencing and other temporary works such as temporary generator installation	Temporary visual impacts to listed items
Utilities and drainage works	Excavation, vibration and soil compaction due to the use of heavy machinery, cutting and filling, installation of fencing	Temporary visual impacts to listed items, impacts to fabric
Levelling Platform 1 & 2 (Campsie Station)	Brick removal, demolition, resurfacing	Visual impacts, permanent impacts to fabric
Overhead booking office removal (Campsie Station)	Demolition and removal of the overhead booking office	Visual impacts, permanent impacts to fabric

Table 9: Non-Aboriginal Archaeology– Aspects, Impacts and Risks



Activity	Aspect/s	Impact/s
<b>Installation of CSR and GST within curtilages of heritage items</b>	Excavation	Disturbance to and/or destruction of unexpected non-Aboriginal archaeological deposits
<b>Fencing and hoarding installation</b>	Installation	Disturbance to and/or destruction of unexpected non-Aboriginal archaeological deposits
<b>Construction and use of compound sites and laydown areas</b>	Excavation	Disturbance to and/or destruction of non-Aboriginal archaeological deposits of local significance. Compound area in Canterbury Archaeological Management Zone (AMZ) may require subsurface impacts with potential impact to significant archaeology.
<b>Platform works including excavation for utilities and lift footings</b>	Excavation into platforms	Disturbance to and/or destruction of unexpected non-Aboriginal archaeological deposits within or below platform level
<b>Station precinct works and landscaping</b>	Excavation	Disturbance to and/or destruction of unexpected non-Aboriginal archaeological deposits
<b>Temporary works</b>	Excavation	Disturbance to and/or destruction of unexpected non-Aboriginal archaeological deposits
<b>Utilities and drainage works</b>	Excavation	Disturbance to and/or destruction of unexpected non-Aboriginal archaeological deposits

## 5. Management measures

Downer's Heritage Management Standard (DG-ZH-ST076) states that Managers and Supervisors must verify that heritage mitigation and general control measures occur as part of the CEMP, including:

- relevant stakeholders are engaged to physically identify known heritage sites and artefacts
- the location of the known heritage sites and artefacts will be displayed and communicated
- all known heritage sites and artefacts are protected using high visibility exclusion fencing, or similar physical barrier
- the location of the heritage sites and artefacts are communicated to all personnel in accordance with DG-ZH-ST014 Zero Harm Communication Standard
- cultural heritage monitors or consultants may be engaged where specified by the Client or by the permit/ approval
- the removal or destruction of a known heritage site is prohibited, unless in accordance with a permit or other approval from an appropriate regulatory authority
- regular inspection of the implemented heritage and artefact control measures and site conditions are to be completed in accordance with DG-ZH-PR116.1 Inspections Procedure and DG-ZH-PR116.2 Observations Procedure; and
- vehicles and equipment movement to remain on designated access tracks.

Actual and potential heritage sites and artefact areas are to be highlighted in the site induction. On more sensitive sites, specific training in relation to heritage management must be considered to provide:

- awareness of heritage sites
- overview of best practice to minimise impact
- overview of incident reporting practices
- awareness of environmental responsibilities and obligations; and
- awareness of relevant legislation.

### 5.1. Aboriginal archaeological management

#### 5.1.1. Aboriginal Cultural Heritage Assessment Report

An ACHAR was prepared by Artefact Heritage (2018) as part of the Preferred Infrastructure Report (PIR) which forms part of the Approved Project as modified. Comprehensive Aboriginal consultation was undertaken as part of the preparation of the ACHAR, including an Aboriginal Focus Group (AFG) meeting. All RAPs who responded through consultation were in support of the proposed archaeological management methodology included in the ACHAR.

The ACHAR identified one area of PAD inside the Project area at Punchbowl Station. This is S2B PAD02. In accordance with REMM AH3, archaeological test excavation at S2B PAD02 prior to Project impacts will be carried out, in accordance with the ACHAR. The ACHAR recommended that the rest of the Project area will be managed under the Sydney Metro Unexpected Heritage Finds Procedure. The ACHAR will be implemented in accordance with REMM AH2 if unexpected Aboriginal objects were located within the Project area.

### 5.1.2. Management of S2B PAD02

In accordance with REMM AH3, archaeological test excavation with salvage (if required) will be undertaken prior to impacts occurring at S2B PAD02. The works will require a test excavation methodology to be prepared in accordance with the ACHAR. The methodology will be reviewed by RAPs. RAPs will participate in the archaeological excavation works. The ACHAR and the test excavation methodology will set out the triggers for test excavation to move to salvage (if required). Clearance will be provided by the archaeologist once excavations are complete within the PAD.

### 5.1.3. Human remains

If suspected human remains or burial sites are identified, the Sydney Metro Exhumation Management Plan will be implemented in accordance with CoA E15, E16 and E17 and REMM NAH9. In accordance with CoA E17, the Sydney Metro Exhumation Management Plan will be implemented for the duration of the Project's Construction activities.

The Sydney Metro Exhumation Management Plan has been prepared to satisfy the requirements of CoA E15.

Works will immediately cease in that area. The discoverer will immediately notify machinery operators so that no further disturbance of the remains will occur, as well as notify the foreman/site supervisor, Downer, Forensic Anthropologist, Primary Excavation Director and Sydney Metro Environmental Representative. The Sydney Metro Exhumation Management Plan will be enacted. Preliminary notification to the NSW Police will be undertaken by the Sydney Metro Environmental Manager.

Once confirmation is received from the Forensic Anthropologist or Primary Excavation Director that the remains are of human origin, there are three possible statutory pathways to follow based on the assessment. Refer to the Sydney Metro Exhumation Management Plan.

No works to recommence until clearance is provided by Heritage NSW, and/or the NSW Police as per the requirements documented in the Sydney Metro Exhumation Management Plan

### 5.1.4. Unexpected finds

In accordance with CoA E15 and REMM NAH14, Sydney Metro has prepared the Sydney Metro Unexpected Heritage Finds Procedure (SM-18-00105232) (attached to Appendix D). In accordance with CoA E17, the Sydney Metro Unexpected Heritage Finds Procedure will be implemented for the duration of the Project's Construction's activities.

In accordance with REMM NAH18, following the discovery of new finds of Aboriginal objects – works will cease in the immediate area and the area secured. Assessment of the site/object and subsequent management of the site will be carried out in accordance with the Sydney Metro Unexpected Heritage Finds Procedure (refer to Appendix D). The use of the Sydney Metro Unexpected Heritage Finds Procedure will satisfy the requirement in CoA E15, E16 and E17 to include measures to manage an unexpected find in the HMP.

All new sites will be recorded on standard Aboriginal Heritage Information Management System (AHIMS) site cards and lodged with Heritage NSW.

### 5.1.5. Clearance

A written clearance confirmation will be provided by the Project Archaeologist to Downer once Aboriginal archaeological management has been completed in an area. This will be signed off

by Sydney Metro before works recommence. Construction will continue under the Sydney Metro Unexpected Heritage Finds Procedure.

Downer's Heritage Management Statement (DG-ZH-ST076) outlines critical controls to prevent unauthorised clearance or disturbance of protected heritage areas:

- Ensure an authorisation has been received prior to disturbing land or water.
- Restrict access to protected areas with high visibility barriers and signage and include a buffer zone between the barrier.
- Restrict vehicle and equipment movement to designated access tracks.
- Ensure physical protection of heritage buildings and artefacts when working within striking distance.

### 5.1.6. Reporting

Upon completion of archaeological excavations at S2B PAD02, unexpected finds management and the implementation of any required mitigation measures, post excavation reporting in accordance with the Heritage NSW, DPC Aboriginal requirements will be undertaken within two years of the completion of the Project's archaeological works. The post-excavation report to be prepared by the Aboriginal Archaeologist in consultation with the RAPs. RAPs will review the draft report prior to finalisation.

## 5.2. Built heritage management

### 5.2.1. Design Requirements

This Project is a construct-only project and detailed design has been completed by others. Design requirements have been met at the design phase and are not applicable to this HMP. As outlined in Section 2, a number of heritage reports have been prepared during detailed design and the relevant mitigations therein have been incorporated into this Plan. Detailed HIAs were prepared for all stations which included an impact tracker for detailed design as well as detailed management and mitigation measures responding to the Stage 3 design. These measures have been considered in the plan where appropriate and have been included in the management action checklist (refer to Table 13).

### 5.2.2. Conservation/Heritage Architect

Work methodologies undertaken where heritage items will be directly impacted will be carried out with the oversight of a conservation/heritage architect in accordance with REMM NAH20.

The architect will also be available to advise Downer during construction and work with the skilled tradespeople, Heritage Consultant and heritage engineer to facilitate good heritage outcomes.

### 5.2.3. Archival Photographic Recording

Archival photographic recording of Dulwich Hill, Campsie and Punchbowl Stations has been undertaken by Sydney Metro according to the methodologies of the following documents as specified in CoA E10 and E12 and REMM NAH13:

- NSW Heritage Council guideline *"Photographic Recording of Heritage Items Using Film or Digital Capture"* (2006); and

- NSW Heritage Office publication *“How to Prepare Archival Records of Heritage Items”* (1998).

In accordance with CoA E10, archival recording undertaken at each station will be captured within the Heritage Report prepared for the Project.

As outlined in Section 2, archival recording requirements have been met during the detailed design phase and are not applicable to this HMP.

#### 5.2.4. Heritage Interpretation

In accordance with CoA E13, Sydney Metro prepared the Sydney City and Southwest: Sydenham to Bankstown Line Heritage Interpretation Strategy, and issued this for information to DPIE on 3 June 2020. In accordance with CoA E14, individual Heritage Interpretation Plans have been prepared for each station precinct as part of the Sydney Metro Sydenham to Bankstown upgrade detailed design process. The Heritage Interpretation Plans will be implemented at the Project's stations to reflect detailed design. As outlined in Section 2, these requirements have been met during the detailed design phase and are not applicable to this HMP.


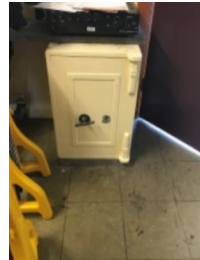

#### 5.2.5. Adaptive reuse

As outlined in Section 2, an Adaptive Reuse Strategy has been prepared for the Sydney Metro Sydenham to Bankstown Project and was considered during the Project's detailed design. This requirement has been met during the detailed design phase and is not applicable to this HMP.

#### 5.2.6. Moveable heritage

In accordance with REMM NAH7, Sydney Metro prepared the *City and Southwest Movable Heritage Strategy* after consultation with and seeking moveable heritage registers from Sydney Trains. Movable heritage items listed in the Sydney Metro *City and Southwest Movable Heritage Strategy* are listed in the tables below for each station. Where a movable heritage item is required to be removed in order to undertake the proposed works at a station, the methods of relocation, storage and reinstatement outlines of the Strategy will be followed.

Table 10: Dulwich Hill Station moveable heritage

Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance / Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
<b>DHL0001</b>	Safe	Cast iron safe - Green	Overhead Booking Office	Standard 'off the shelf' safe used throughout entire rail network for select work practices i.e. cash handling, safety and security of assets.	Little to Moderate/ Good	Moderate/ Good	Overhead booking office to be preserved, refitted for Metro operations	Temporarily remove during works, restore to original location on completion of works.	
<b>DHL0002</b>	Safe	Cast iron safe - White	Platform building	Standard 'off the shelf' safe used throughout entire rail network for select work practices i.e. cash handling, safety and security of assets. Might contribute to the interpretation of historical ticketing practice in the railways; historical railway furnishings; historical methods of security in the railways etc.	Little to Moderate/ Good	Moderate/ Good	Station platform building rooms to be heavily modified.	Temporarily remove during works, restore to platform building storage if possible; relocate to overhead booking office if no platform storage available.	
<b>SM DHL0003. Listed on the SHI.<sup>1</sup></b>	Operational objects	Timber Ticket Box	Platform building	Timber box located in closed cistern room. Appears to have been part of the early operations of	Not assessed by Sydney Trains	Moderate / Good	Station platform building rooms to	Temporarily remove during works, restore to platform building storage	

<sup>1</sup> OEH 2017. "Dulwich Hill Railway Station Group", accessed online at <https://www.environment.nsw.gov.au/heritageapp/ViewHeritageItemDetails.aspx?ID=4801909>



(Uncontrolled when printed)




Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance / Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
				the station. Might contribute to the interpretation of historical ticketing practice in the railways; historical railway furnishings etc.			be heavily modified.	if possible; relocate to overhead booking office if no platform storage available.	
<b>SM DHL0004. Listed on the SHI.<sup>2</sup></b>	Furnishing	2 x Fitted Timber Benches	Platform building	Timber fitted seating within waiting room of station platform building (two seats).	Not assessed by Sydney Trains	Moderate/ Good	Waiting room to be converted to Sydney Metro equipment room.	Retain at station to provide public seating.	

Table 11: Campsie Station moveable heritage

Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance / Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
<b>SM CMP0001</b>	Timber box	Timber Box	Platform 1 Building, adjoined to external wall	Timber box located along the exterior wall of the platform 1 building. May have been utilised for storage or been associated with ticket sales.	Not assessed by Sydney Trains	Moderate / Good	External wall not to be modified.	Conserve in situ.	



<sup>2</sup> Ibid

Table 12: Punchbowl Station moveable heritage




Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance/ Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
PUN0001	Clock	Concourse Wall Clock	Overhead Booking Office, external	<p>It was the establishment of a rail network in the mid-1850s that brought about a standard time measure for NSW. The need for accurate time to allow for the timetabling of trains and for passenger movements meant that a common, standard time had to be known at Punchbowl Station. This SRA modern design is representative of a continuation of this railway tradition and relationship of time and the railways</p>	High / Good	High / Good	No works to outside of overhead booking office in this location	Retain and protect in situ during works	





(Uncontrolled when printed)

Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance/ Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
PUN0002	Safe	Cast Iron Safe	Overhead Booking Office	Standard 'off the shelf' safe used throughout entire rail network for select work practices i.e., cash handling, safety and security of assets. Might contribute to the interpretation of historical ticketing practice in the railways; historical railway furnishings; historical methods of security in the railways etc.	Moderate / Good	Moderate / Good	Booking office to be retained.	Retain and conserve in this location.	
PUN0003	Safe	Subfloor Safe	Overhead Booking Office	Standard 'off the shelf' safe used throughout entire rail network for select work practices i.e. cash handling, safety and security of assets. Might contribute to the interpretation of historical ticketing practice in the railways; historical railway furnishings; historical methods of security in the railways etc.	Moderate / Good	Moderate / Good	Booking office to be retained.	Retain and conserve in this location.	

(Uncontrolled when printed)

Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance/ Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
PUN0004	Art and prints	Historic Photo	Overhead Booking Office	Reprint. Historic image depicting railway workers laying track - presumably at Punchbowl Station. Not located at the Australian Railway Historical Society (ARHS).	Little / Good	Little / Good	Booking office to be retained.	Retain and conserve in this location. Opportunities to digitise image for heritage interpretation. Potential to be donated to the ARHS.	
PUN0005	Furniture	Timber Desk Organiser	Overhead Booking Office	Typical railway office furniture - timber desk organiser. Potential prop.	Little / Good	Little / Good	Booking office to be retained.	Retain and conserve in this location.	
PUN0006	Operational objects	Orange Hand Lamp - Signalling	Overhead Booking Office	Representative example of a typical railway signalling lamps; signaller's hand lamp emblematic of continued signalling work processes and practices. Illustrative of the developmental change in technologies in signalling and safe working functions in the railways. Also illustrates Sydney Trains previous corporate identity and history of Sydney Trains' and predecessor	Moderate / Good	Moderate / Good	Booking office to be retained.	Retain and conserve in this location.	

(Uncontrolled when printed)

Registration Number	Category	Description of object	Location within station	Notes/ History	Sydney Trains Significance/ Condition (2019)	Artefact Significance/ Condition (2020)	Likely impacts	Recommended Action	Image
				agencies: Public Transport Commission c. 1970s-80s.					
<b>PUN0008</b>	Furniture	Timber desk Tray	Overhead Booking Office	Timber desk organiser. Potential prop.	Little / Good	Little / Good	Booking office to be retained.	Retain and conserve in this location.	
<b>PUN0009</b>	Maps	Network Map with Ticket Codes	Overhead Booking Office	Snapshot of Sydney rail network with relevant ticketing codes, rare and no longer used across network now that tickets have been largely replaced by electronic system. Tangible link to the past in terms of historic ticketing practice in the railways.	Moderate / Good	Moderate / Good	Booking office to be retained.	Retain and conserve in this location.	

### 5.2.7. Significant fabric register

As outlined in Section 2, a significant fabric register has been prepared and was considered during detailed design. A salvage register was prepared based on identification of significant fabric and a number of elements have been required for salvage for the Project stations. This requirement has been met at the design phase and is not applicable to this HMP.

### 5.2.8. Works methodologies

In accordance with REMM NAH15, where work activities are likely to impact upon built heritage (as outlined in Table 8) Downer will ensure methodologies for the removal of existing structures and construction of new structures will be developed and implemented during construction to minimise direct and indirect impacts to other elements within the curtilages of the heritage items, or to heritage items located in the vicinity of works. The methodology will be prepared by the nominated Heritage Consultant where required and provided to Sydney Metro.

### 5.2.9. Heritage Engineer

A heritage engineer will be consulted in regard to any significant structural issues (where required).

### 5.2.10. Skilled tradespeople

In accordance with REMM NAH20, appropriately skilled tradespeople with experience working on heritage sites will be used for all works to conserve, protect or remove significant fabric. This includes works within the station buildings that involve the reuse, conservation or maintenance of significant fabric such as masonry, stonework, interiors and flooring. Downer will notify Sydney Metro of the tradespeople nominated for the works. A Conservation/Heritage Architect will be nominated for the Project in accordance with REMM NAH4, and this Architect will be available to consult with the nominated tradesperson.

### 5.2.11. Exclusion zones

Physical exclusion zones, including hoarding or screening will be provided where the Project works are to be undertaken in close proximity to significant elements/fabric that is not approved to be impacted. In accordance with NAH16 exclusion zones are to be applied to protect fabric during construction works carried out at:

- Dulwich Hill Station Group;
- Campsie Station Group; and
- Punchbowl Railway Station Group.

Where works will be undertaken adjacent to a heritage item but not within the heritage curtilage, the exclusion zones will primarily be limited to identifying the adjacent items on the environmental control map. As a minimum this will apply to the following heritage items:

- South Dulwich Hill Heritage Conservation Area; and
- Old Sugarmill.

### 5.2.12. Works on significant fabric

HIAs were prepared by Artefact Heritage during the stations detailed design. The HIA include detailed recommendations on management of significant fabric including station buildings, bridges and platforms. These recommendations have been included in the

management measures action checklist (refer to Table 13) and will be adhered to during construction by Downer.

### 5.2.13. Heritage Consultant advice

Downer will nominate a suitably qualified Heritage Consultant to advise on works during construction in regard to removal, reinstatement and conservation of significant fabric. The Heritage Consultant may be required to provide advice, to monitoring heritage works and to reporting on the outcome of works. The Heritage Consultant will work with the Conservation Architect and utilise their specialist skills where needed.

### 5.2.14. Landscape plan

Planting along the eastern boundary of the Canterbury Bowling and Community Club (adjacent to the Old Sugarmill site) should be reinstated if trees are impacted for the site compound in accordance with NAH11. Downer will prepare and implement the Landscape Plan should their activities result in impacts to the existing trees on the eastern edge of the site. If required, the scheme would consider appropriate period plants and trees and any boundary wall treatment would be designed in consultation with the Project's Heritage Architect.

## 5.3. Non-Aboriginal archaeological management

### 5.3.1. Archaeological Zoning

The AARD divided the Project into archaeological management zones based on archaeological potential and construction impacts. Archaeological management zone mapping depicted is based on a 'traffic light' coding. Dulwich Hill, Campsie and Punchbowl Railway Stations are all in the Green (Zone 3). The compound located within the former Canterbury Bowling and Community Club site (SPIR Work Site W7) is within the Red (Zone 1) (refer to Figure 7).

- Red (Zone 1): Direct impact to significant archaeology. Archaeological investigation required prior to any construction impacts (bulk excavation etc.);
- Amber (Zone 2): Potential impact to significant archaeology. Prepare Work Stage Specific AMS once construction methodology and impacts are known. Archaeological investigation is likely required; and
- Green (Zone 3): Unlikely to contain significant archaeology. Construction to proceed with Sydney Metro Unexpected Heritage Finds Procedure as nil-low potential for significant archaeological remains.

### 5.3.2. Archaeological Management

Dulwich Hill, Campsie and Punchbowl Railway Stations were all assessed as unlikely to contain significant archaeology therefore archaeology will be managed under the Sydney Metro Unexpected Heritage Finds Procedure.

At the compound located at the former Canterbury Bowling and Community Club site (SPIR Work Site W7), archaeological management will be undertaken in accordance with the works specific AMS documents and in accordance with the archaeological management zoning and AARD (refer to Figure 7).

### 5.3.3. Archaeological Method Statement

An AMS will be prepared for the Project prior to sub-surface impacts within the Red (Zone 1) archaeological management zone as mapped in Figure 7. The AMS will include management

for works within the defined areas of archaeological potential at Downer's compound at the former Canterbury Bowling and Community Club that will be impacted, as well as the procedure for managing unexpected archaeological finds. The AMS will include detail on archaeological potential and significance based on the AARD with additional information related to the subject site as required. It will include a methodology for archaeological management such as archaeological monitoring or test/salvage excavation in accordance with the AARD approved methodology. In accordance with REMM NAH12 the AMS will also include a methodology for analysis of heritage items, archaeological and artefact management strategies and a sieving strategy.

The AMS will include detailed management for the former Canterbury Bowling Club compound site which is within an area of moderate to high archaeological potential for local and State significant archaeology. If subsurface impacts were proposed archaeological monitoring or salvage excavation may be required.

#### 5.3.4. Excavation Directors

Before excavation of archaeological management sites, Downer will nominate a suitably qualified Excavation Director (ED) who complies with the Heritage Council of NSW's Criteria for Assessment of Excavation Directors (September 2019) to oversee and advise on matters associated with historic archaeology and advise DPIE and Heritage NSW. Where impacts to State significant archaeology are proposed, such as at the Canterbury Bowling and Community Club compound site an ED who meets the criteria for managing State significant archaeology will be required.

Roles and responsibilities are discussed in Table 5.

#### 5.3.5. Unexpected finds

In accordance with CoA E15 and E16 and REMM NAH14 and NAH18, unexpected non-Aboriginal archaeological finds will be managed under the Sydney Metro Unexpected Heritage Finds Procedure (see Appendix D). In accordance with CoA E17, the Sydney Metro Unexpected Heritage Finds Procedure will be implemented for the duration of the Project's Construction activities.

An archaeological find will be unexpected if it was not identified in the AARD or the AMS as a class or type of possible remain, or if it was identified as locally significant but was assessed, after identification, as being of State significance.

The Sydney Metro Unexpected Heritage Finds Procedure complies with Section 146 of the Heritage Act 1977, Notification of discovery of relic:

*A person who is aware or believes that he or she has discovered or located a relic (in any circumstances, and whether or not the person has been issued with a permit) must: (a) within a reasonable time after he or she first becomes aware or believes that he or she has discovered or located that relic, notify the Heritage Council of the location of the relic, unless he or she believes on reasonable grounds that the Heritage Council is aware of the location of the relic, and (b) within the period required by the Heritage Council, furnish the Heritage Council with such information concerning the relic as the Heritage Council may reasonably require.*

Notification under s146 of the Heritage Act 1977 will only be required if the relic was unexpected.



If unexpected finds were found to be of local or State significance and were to be impacted an AMS will be required prior to management and mitigation being undertaken.

In accordance with Downer's Heritage Management Standard (DG-ZH-ST076) if unknown or unexpected heritage sites, archaeological finds or indigenous artefacts are found during the course of works, managers and supervisors must immediately cease work within the immediate area of the find, barricade the area and implement the emergency plan to limit potential impacts.

In the event human bones are discovered, Police must be contacted.

Liaise and cooperate with heritage stakeholders and await further instructions before recommencing works.

If an adverse unintended result occurs to known significant sites, immediately implement DG-ZH-PR006 Incident Management Procedure.

Downer's Heritage Management Standard (DG-ZH-ST076) specifies that where earthworks are to occur, all emergency plans as per [DG-ZH-PR015 Emergency Management Procedure](#) must detail immediate notifications and response procedures to limit potential impacts in the event of a potential unexpected discovery of heritage sites, indigenous artefacts or remains.

### 5.3.6. Clearance

A written clearance confirmation will be provided by the Primary Excavation Director to Downer once archaeological management has been completed in an area in the event of archaeological management being required as a result of an unexpected find. This will be signed off by the Sydney Metro before works recommence. Construction will continue under the Sydney Metro Unexpected Heritage Finds Procedure (refer to Appendix D).

Downer's Heritage Management Statement (DG-ZH-ST076) outlines critical controls to prevent unauthorised clearance or disturbance of protected heritage areas:

- Ensure an authorisation has been received prior to disturbing land or water.
- Restrict access to protected areas with high visibility barriers and signage and include a buffer zone between the barrier.
- Restrict vehicle and equipment movement to designated access tracks.
- Ensure physical protection of heritage buildings and artefacts when working within striking distance.

### 5.3.7. Human Remains

If suspected human remains are identified, the Sydney Metro Exhumation Management Plan will be implemented in accordance with CoA E15, E16 and E17 and REMM NAH19. It is not expected that human remains will be found as no potential burials were identified during research for the EIS and SPIR. In accordance with CoA E17, the Sydney Metro Exhumation Management Plan will be implemented for the duration of the Project's Construction activities.

Works will immediately cease in that area. The discoverer will immediately notify machinery operators so that no further disturbance of the remains will occur, as well as notify the foreman/site supervisor, Downer, Project archaeologist and Sydney Metro Environmental Representative. The Sydney Metro Exhumation Management Plan will be enacted. Preliminary notification to the NSW Police will be undertaken by the Sydney Metro Senior Heritage Advisor.



Once confirmation is received from the technical specialist that the remains are of human origin, there are three possible statutory pathways to follow based on the assessment. Refer to the Sydney Metro Exhumation Management Plan.

No works to recommence until clearance is provided by Heritage NSW and/or the NSW Police as per the Sydney Metro Exhumation Management Plan.

### 5.3.8. Storage of archaeological remains

Where possible artefact cleaning and preliminary cataloguing will occur on site, otherwise artefacts will be catalogued and stored off site at a location approved by Sydney Metro. Details on proposed sampling and analysis are provided in the AMS document in accordance with the AARD. The nominated Heritage Consultant will create the artefact catalogue under the oversight of the Primary Excavation Director.

### 5.3.9. Analysis and reporting

In accordance with CoA E11, the Historical Archaeological Excavation Report (as part of the Heritage Report) will be prepared in accordance with the standard requirements of an Excavation permit issued by the Heritage Council, and include:

- An executive summary of the archaeological programme;
- Due credit to the client paying for the excavation, on the title page;
- An accurate site location and site plan (with scale and north arrow);
- Historical research, references and bibliography;
- Detailed information on the excavation, including the aim, the context for the excavation, procedures, treatment of artefacts (cleaning, conserving, sorting, cataloguing, labelling, scale photographs and/or drawings, location of repository) and analysis of the information retrieved;
- Nominated repository for the items;
- Detailed response to research questions (at minimum those stated in the approved Research Design);
- Conclusions from the archaeological programme. The information must include a reassessment of the site's heritage significance, statement(s) on how archaeological investigations at this site have contributed to the community's understanding of the site and other comparable archaeological sites in the local area and any relevant recommendations for the future management of the site information and artefacts; and
- Details of how this information about this excavation has been publicly disseminated (for example provide details about Public Open Days and include copies of press releases, public brochures and/or information signs produced to explain the archaeological significance of the site).

In accordance with CoA E11 and E12, the Historical Archaeological Excavation Report will be prepared in consultation with Heritage NSW following the completion of the Sydenham to Bankstown Upgrade project works and submitted to the Planning Secretary and Heritage NSW for information within two years of completion of the Sydenham to Bankstown Upgrade project works.

## 5.4. Heritage awareness training and induction

All relevant personnel and contractors involved in the Project will be advised of the relevant heritage considerations and legislative requirements and cultural awareness training will be undertaken for all, including those involved with ground disturbing activities, which will include the following as relevant:

- Information on the heritage significance;
- Information on the Aboriginal archaeological and cultural heritage values of the Project;
- Implementation of the Sydney Metro Unexpected Finds Procedure;
- The location and type of archaeological sites within the Project and give instructions not to disturb these sites;
- Clear information about statutory obligations for heritage in accordance with the NSW National Parks and Wildlife Act 1974 (NP&W Act). It is important to note that failure to report a discovery and those responsible for the damage or destruction occasioned by unauthorised removal or alteration to a site or to archaeological material may be prosecuted under the NP&W Act (as amended);
- How to identify stone artefacts and other Aboriginal heritage sites; and
- Stop works and reporting protocols for discovery of previously unknown heritage and archaeological items.

All relevant personnel and contractors involved in the Project will be advised of the relevant heritage considerations, legislative requirements and recommendations in the Non-Aboriginal Heritage Impact Assessment (Artefact Heritage 2012; 2015);

All personnel involved with ground disturbing activities are made aware of their obligations to avoid any impacts to non-Aboriginal heritage under the NSW Heritage Act 1977:

- This will include information on historic heritage sites and ‘relics’ and information about statutory obligations under the NSW Heritage Act 1977; and
- This will also include information on the potential for human skeletal remains and the requirements of the Sydney Metro Exhumation Management Procedure;
- Information relating to the nature of works and potential impacts via pre-starts at the start of activity; and
- Information about appropriate storage of materials, for example within designated laydown zones and only brought in when ready to install.

All training and tool box meetings will be recorded by Downer. All Project documentation, including environmental compliance and training records, will be kept as objective evidence of compliance with environmental requirements.

Further details regarding staff induction and training are outlined in Section 3.5 of the CEMP.

## 5.5. Ongoing notifications – unexpected finds

The following protocol will be followed with respect to ongoing notifications.

- For all unexpected heritage finds the Downer's Environmental Manager shall notify the Environmental Representative and Sydney Metro Senior Heritage Advisor in accordance with the Sydney Metro Unexpected Heritage Finds Procedure;
- Notification under s146 will only be required if the relic was unexpected and will apply to relics of State significance;
- For unexpected Aboriginal archaeological finds, RAPs will be notified immediately;
- Notification to the RAPs will occur within 1 week where changes to the Project are identified that may have implications for Aboriginal heritage management (such as changes in design);
- Feedback requested from the RAPs should be received within two weeks and no later than four weeks from the date correspondence is issued;
- The appropriate address and format for responses shall be provided as part of the request. Where no response is issued within this timeframe, a follow-up phone call will be made by the Downer Environmental Manager (or Project Heritage Specialist) to close out the outstanding request.

All notification and consultation records will be kept by Downer and its relevant consultants.

## 6. Management action checklist

The management actions below are a quick reference to management required under the CoA, REMMS and recommendations of the HIAs prepared during detailed design.

**Table 13: Management action checklist**

Management Action	Responsibility	Description of Management	Location
<b>General actions</b>			
Undertake weekly inspections and monitoring of construction activities to ensure compliance with the requirements of the CoA and this plan.	Environmental Manager	<ul style="list-style-type: none"> <li>Undertake weekly inspections and monitoring of construction activities to ensure compliance with the requirements of the CoAs and this plan.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Daily inspections of controls will be undertaken by Supervisors during works.	Site Supervisors	<ul style="list-style-type: none"> <li>Complete daily inspections of the controls during works.</li> </ul>	All stations
All relevant personnel and contractors involved in the design and construction of the Project must be advised of the relevant heritage considerations, legislative requirements and commitments.	Environmental Manager Archaeologist	<ul style="list-style-type: none"> <li>Ensure all personnel involved in earthworks or any type of disturbance are appropriately trained / inducted and made aware of the cultural significance of the area, including site identification and materials likely to be uncovered.</li> <li>Personnel will be instructed to notify the Environmental Manager in the event they identify any object which they believe to be of archaeological or cultural origin.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Where impacts are identified outside the Project area	Environmental Manager	<ul style="list-style-type: none"> <li>Non-compliance procedures outlined in the CEMP.</li> <li>Where practicable avoid additional impacts, or confirm appropriate mitigation measures.</li> <li>Ensure that Consistency Assessments are undertaken for any new impact areas and approval sought from Sydney Metro, as outlined in the CEMP.</li> <li>Further consultation with RAPs will be required where a Consistency Assessment identifies additional impacts to Aboriginal heritage. The Consistency Assessment will outline appropriate mitigation measures.</li> </ul>	All stations
Aboriginal stakeholder identification (RAP) and contact details in case of unexpected finds.	Environmental Manager Archaeologist	<ul style="list-style-type: none"> <li>Identify RAPs (Appendix B).</li> <li>Contact RAPs in accordance with the Sydney Metro Unexpected Heritage Finds Procedure in the case of unexpected finds of an Aboriginal object or potential Aboriginal human skeletal remains and/or Aboriginal burials</li> <li>RAPs should be consulted prior to test or salvage excavation commencing in accordance with the project ACHAR and should be given the opportunity to participate in any excavation works in accordance with the ACHAR.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Impact to S2B PAD02	Environmental Manager	<ul style="list-style-type: none"> <li>Archaeological test excavation with salvage if required will be undertaken prior to impacts occurring at S2B PAD02. The works will require a test excavation methodology to be prepared in accordance with the ACHAR. The methodology will be reviewed by RAPs. RAPs will participate in the archaeological excavation works. The ACHAR and the test excavation methodology will set out the triggers for test excavation to move to salvage (if required). Clearance will be provided by the archaeologist once excavations are complete within the PAD. .</li> </ul>	Punchbowl
Nomination of an Excavation Director	Environmental Manager	<ul style="list-style-type: none"> <li>Before excavation of archaeological management sites, a qualified Excavation Director (ED) will be nominated who complies with the Heritage Council of NSW's Criteria for Assessment of Excavation Directors (September 2019) in accordance with the AARD. DPIE and Heritage NSW shall be advised of the nominated ED.</li> </ul>	All stations
Preparation of AMS	Excavation Director	<ul style="list-style-type: none"> <li>A works specific AMS will be prepared for this Project in accordance with the excavation methodology outlined in the AARD (NAH12). The AMS will be signed off by the Primary Excavation Director and will be prepared in consultation with the Environmental Representative. The AMS should note archaeological management required in the compound site at the former Canterbury Bowling and Community Club (SPIR Work Site W7), where State significant archaeology may be present.</li> </ul>	The former Canterbury Bowling and Community Club compound site



Management Action	Responsibility	Description of Management	Location
Archaeological management	Excavation Director	<ul style="list-style-type: none"> <li>Non-Aboriginal archaeological management is to be undertaken in accordance with the AARD and AMS. Zoning for the Canterbury compound site is shown in Figure 7.</li> <li>Archaeological management will be undertaken in those portions of identified archaeological management zones at the Canterbury compound site.</li> </ul>	The former Canterbury Bowling and Community Club compound site
Notification and management of relics	Excavation Director	<ul style="list-style-type: none"> <li>If any potential relics are located the ED will assess significance of the find and provide advice.</li> <li>If relics are of local or State significance and are not identified in the AARD or AMS the Heritage NSW will be notified under s146 of the NSW Heritage Act.</li> </ul>	All stations
Site clearance after archaeological management completed	Excavation Director	<ul style="list-style-type: none"> <li>Site clearance will be required from the Project archaeologist prior to construction commencing. This clearance will be in the form of a</li> </ul>	The former Canterbury Bowling and Community Club compound site

Management Action	Responsibility	Description of Management	Location
		memo or email and will apply to a work specific area or the Project sites as a whole, depending on stage of works.	
Unexpected finds procedures for Aboriginal objects.	Archaeologist	<ul style="list-style-type: none"> <li>Following the discovery of previously unrecorded Aboriginal objects – works will cease in the immediate area and the area secured in accordance with the Sydney Metro Unexpected Heritage Finds Procedure which in accordance with CoA E15, E16 and E17 and REMM AH5, NAH14 and NAH18.</li> <li>Assessment of the site/object and subsequent management of the site will be carried out in accordance with the Sydney Metro Unexpected Heritage Finds Procedure and the ACHAR (REMM AH2).</li> <li>In addition, the site will be recorded on standard AHIMS site cards and lodged with Heritage NSW</li> <li>Upon completion of any unexpected finds reporting and required mitigation measures, post excavation reporting in accordance with the Heritage NSW Aboriginal heritage requirements will be undertaken within 12 months of the completion of the Project. Post-excavation report to be prepared by the Aboriginal archaeologist in consultation with the RAPs.</li> </ul>	All stations
Unexpected finds procedures for significant non-Aboriginal archaeology	Archaeologist	<ul style="list-style-type: none"> <li>Works will immediately cease in that area. The discoverer will immediately notify machinery operators so that no further disturbance of the remains will occur, as well as notify the foreman/site supervisor, Downer, Project archaeologist and Sydney Metro Environmental Representative (CoA E17, REMM NAH14, AH5, and NAH19). The Sydney Metro Unexpected Heritage Finds Procedure will be enacted. Preliminary notification to the Sydney Metro Environmental Manager.</li> <li>Assessment of the site/object and subsequent management of the site will be carried out in accordance with the Sydney Metro Unexpected Heritage Finds Procedure and the AARD.</li> </ul>	All stations.

Management Action	Responsibility	Description of Management	Location
		<ul style="list-style-type: none"> <li>• An AMS will be prepared by the Excavation Director to guide archaeological management</li> <li>• If the find is a relic a s146 notification will be provided to Heritage NSW</li> <li>• Upon completion of any unexpected finds reporting and required mitigation measures, post excavation reporting in accordance with the Heritage NSW requirements will be undertaken within 12 months of the completion of the Project. Post-excavation report to be prepared by the Excavation Director.</li> </ul>	
Unexpected finds procedures for human skeletal remains.	Archaeologist	<ul style="list-style-type: none"> <li>• Works will immediately cease in that area. The discoverer will immediately notify machinery operators so that no further disturbance of the remains will occur, as well as notify the foreman/site supervisor, Downer, Project archaeologist and Sydney Metro Environmental Representative (CoA E17, REMM NAH14, AH5, and NAH19). The Sydney Metro Exhumation Management Plan (CoA E15) will be enacted. Preliminary notification to the NSW Police will be undertaken by the Sydney Metro Heritage Program Manager.</li> <li>• Once confirmation is received from the technical specialist that the remains are of human origin, there are three possible statutory pathways to follow based on the assessment. Refer to the Sydney Metro Exhumation Management Plan.</li> <li>• No works to recommence until clearance is provided by Heritage NSW and/or the NSW Police as per the protocol outlined in the Sydney Metro Exhumation Management Plan.</li> </ul>	All stations
Conservation architect	Environmental Manager Conservation Architect	<ul style="list-style-type: none"> <li>• A heritage conservation architect will be consulted where impacts to heritage items are proposed in accordance with NAH20. This will generally be in relation to reviewing work methodologies and advising on managing and minimising impacts to significant fabric within the station buildings.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Heritage Engineer	Environmental Manager Heritage Engineer	<ul style="list-style-type: none"> <li>Where significant impacts to fabric are proposed a heritage engineer will be consulted in regard to any structural issues, where required.</li> </ul>	All stations
Skilled tradespeople	Environmental Manager	<ul style="list-style-type: none"> <li>Appropriately skilled tradespeople will be used for works that will impact significant fabric. This includes works within the station buildings that involve the reuse, conservation or maintenance of significant fabric such as masonry, stonework, interiors and flooring. Downer will notify Sydney Metro of the tradespeople nominated for the works.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Moveable Heritage	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>Identified movable heritage items to be impacted are listed in Section 5.2.6.</li> <li>Where a movable heritage item is required to be removed in order to undertake the proposed works at a station, the methods of relocation, storage and reinstatement outlined in the Movable Heritage Strategy should be followed.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Identification of significant fabric	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>Significant fabric has been identified in the station specific Significant Fabric Registers. Where significant fabric is to be impacted appropriate management should be undertaken in accordance with the salvage strategy and the recommendations of the heritage impact assessments for design as outlined below. Specific fabric which will be impacted by Stage 3 design has been included in the Heritage Salvage Strategy</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Salvage of significant fabric	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>Salvaged elements identified in the Heritage Salvage Strategy should be carefully salvaged, transported and stored in a safe and weather-proofed location, in keeping with the requirements of this report.</li> <li>Salvaged elements should be labelled to identify the origin of the element (i.e. station, building number, room designation), or where large volumes of material are salvaged (e.g. platform coping brick) these should be transported and stored in separately to avoid intermixing of materials from different locations.</li> <li>Where significant fabric identified for salvage is found to be contaminated or effected by insects it should be disposed of in accordance with environmental control measures.</li> </ul>	All stations
Storage of salvaged fabric	Environmental Manager	<ul style="list-style-type: none"> <li>All salvaged materials to be re-used during construction for the Project will be stored on site and will be the responsibility of Downer</li> </ul>	All stations



Management Action	Responsibility	Description of Management	Location
	Heritage Consultant	to ensure their condition and security during works. All salvaged items will be affixed with removable labels to identify their provenance and stored in a safe and weatherproof environment.	
Vibration monitoring	Environmental Manager	<ul style="list-style-type: none"> <li>Vibration monitoring will be undertaken in accordance with the Project's Noise and Vibration Management Plan.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Removal of brick coping on the platforms	Heritage Consultant	<ul style="list-style-type: none"> <li>That brick coping is removed along a single continuous horizontal line between brick coursework for the length of each platform, to ensure that a clean horizontal course of brick is preserved before the interface with new fabric above</li> </ul>	All stations
Conduit installations in the platform	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>That proposed conduits to be installed in the below-platform cavity are covered or painted in matte, recessive or neutral colours, to minimise their visibility.</li> <li>The installation of a removable screening panel over the conduit cavity, also painted in matte, recessive or neutral colours, should be</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
		<p>considered, in order to conceal services located within while still allowing access for maintenance</p> <ul style="list-style-type: none"> <li>That conduits, cabling or new structures are not installed over or on to any lower remnants of original brick fabric</li> </ul>	
Platform ventilation shafts	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>Platform modification works should not impact, cover or remove any existing subfloor ventilation vents. Should platform grading be proposed which will cover over these vents, small spacings should be kept open.</li> </ul>	All stations
Subfloor archaeology	Environmental Manager Excavation Director	<ul style="list-style-type: none"> <li>Subfloor ground disturbance for these works should be managed under relevant provisions of the project AARD</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
Subfloor ventilation	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>The installation of the suspended concrete slab on concrete piers should ensure that the subfloor cavity around the perimeter of each room is left open to ensure passive ventilation</li> <li>Subfloor ventilation grates should be protected to prevent inadvertent damage during floor replacement works</li> </ul>	All stations
Repair of significant fabric	Environmental Manager Conservation Architect	<ul style="list-style-type: none"> <li>Repainting works should follow relevant guidelines in Heritage Paint Schemes (RailCorp 2013). Protocols for repainting should match the existing colour scheme present at the station.</li> </ul>	All stations

Management Action	Responsibility	Description of Management	Location
		<ul style="list-style-type: none"> <li>Brickwork which is modified should be repointed following the completion of works as necessary, to ensure a clean and consistent external appearance</li> <li>Where the brickwork to the platform station buildings include a red stain to the mortar and tuck pointing. Ensure that the original condition is maintained and restored, as appropriate, where damage has occurred</li> <li>New ceilings, lighting, flooring and proposed interior window coverings should be carefully detailed to avoid impacting significant fabric (such as door and window frames, panels, lintels and skirting boards and cornices).</li> <li>Where works require the removal of existing intrusive fabric that adjoin original fabric (interior walls, services), the removal of the element should be conducted by hand to mitigate any potential heritage impact.</li> <li>During renovation works, any damaged and deteriorating original fabric should be restored and refreshed.</li> <li>Where a timber element is damaged, remove the entire thickness of the damaged area and geometrically splice in a matching section to the same thickness, shape, profile, form and species of the original timber.</li> <li>Ensure that complementary coloured glass in colour and type is utilised in the top lights to the window sashes by replacing all non-coloured glass in the panes originally intended as coloured glass.</li> </ul>	
Installation of services	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>Existing penetrations into original fabric should be utilised where introduced fabric (new services and equipment) is to be located. Any existing penetrations that will not be utilised for new works should be repaired and made good. A suitably qualified heritage tradesperson should be engaged to complete these works</li> <li>Above ground conduit installation should endeavour to use existing penetrations and entry points to structures. Conduits should not cover significant fabric or areas of detailing wherever possible. Conduits and conduit casings should not introduce large noticeable structures or items in areas of significant detailing or within significant view lines. During detailed design, conduit works should adhere to the principles and guidelines outlined in the <i>Heritage Technical Note, Installation of</i></li> </ul>	All stations



Management Action	Responsibility	Description of Management	Location
		<p><i>New Electrical and Data Services at Heritage Sites</i> (Sydney Trains, 2017) to prevent minor cumulative impacts to fabric from occurring due to ad hoc conduit design solutions. Conduit design solutions should avoid ad hoc solutions which can cause further physical and visual impacts to heritage significant fabric</p> <ul style="list-style-type: none"> <li>New Combined Services Route (CSR) and Galvanised Steel Troughing (GST) will increase the visual clutter. Prior to the commencement of the Sydney Metro service operation, redundant Sydney Trains GST should be removed to minimise the impact of new services in the station area.</li> </ul>	
Beamish Street overbridge works	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>The installation of new conduits should utilise existing penetrations within the brickwork, while the conduits should be painted dark grey or brown to reduce the visual dominance of the structures.</li> </ul>	Campsie
Campsie booking office	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"> <li>Manage salvage of significant fabric in accordance with the Project salvage methodology</li> </ul>	

Management Action	Responsibility	Description of Management	Location
Landscape Plan – Canterbury	Environmental Manager Arborist	<ul style="list-style-type: none"> <li>Planting along the eastern boundary of the Canterbury Bowls Club (adjacent to the Old Sugarmill site) should be reinstated if trees are impacted for the site compound in accordance with NAH11. Downer will prepare and implement the Landscape Plan should their activities result in impacts to the existing trees on the eastern edge of the site. If required, the scheme would consider appropriate period plants and trees and any boundary wall treatment would be designed in consultation with the Project's Heritage Architect.</li> </ul>	The former Canterbury Bowling and Community Club compound site

## 7. Monitoring, auditing and reporting

### 7.1. Compliance

Downer will regularly review the Project activities to ensure compliance with this Plan. A regular inspection program for heritage management will be conducted as follows:

- Details of daily inspection undertaken by the Downer Site Supervisor will be logged in their respective site diaries, and maintenance will be undertaken during active site works;
- Routine weekly inspections are to be conducted by the Downer Environmental Manager to monitor heritage management and implementation of this HMP at active worksites. Weekly inspections will be documented to maintain compliance and effectiveness of controls;
- Items that require action will be documented on the site environmental inspection. Items that require specific and detailed action will be recorded on the Project's Corrective Action Register, maintained by the Downer Environmental Manager.

Downer's Construction Manager will be responsible for providing appropriate resources in terms of labour, plant and equipment to enable issues to be rectified in the nominated timeframes.

Records associated with this Plan, including records of any impacts avoided through construction methods will be maintained in accordance with Section 3.16 of the CEMP. Site inspections will be undertaken and records maintained within Downer's Information Management System.

### 7.2. Archaeological monitoring

If archaeological remains were encountered as a result of an unexpected find, archaeological monitoring of works which may impact significant archaeological remains will be undertaken in accordance with the AMS. Monitoring will be overseen by the Excavation Director.

### 7.3. Archaeological reporting

If archaeological remains were encountered as a result of an unexpected find, a preliminary results report will be prepared within two months of completion of archaeological work. This will be prepared under the direction of the Primary Excavation Director. An excavation report will be prepared within two years of completion of the Project's archaeological excavations in accordance with CoA E12.

## 8. Review and improvement

Continuous improvement of this Plan will be achieved by the ongoing evaluation of environmental management performance against environmental policies objectives and targets. Downer will be responsible for carrying out these routine and ongoing evaluations.

The continuous improvement process will be designed to:

- Identify areas of opportunity for improvement of environmental management and performance;
- Determine the cause or causes of non-conformances and deficiencies;
- Develop and implement a plan of corrective and preventative action to address any non-conformances and deficiencies;
- Verify the effectiveness of the corrective and preventative actions;
- Document any changes in procedures resulting from process improvement; and
- Make comparisons with objectives.

This HMP will be reviewed on a six-monthly basis and earlier if required taking into account the following:

- The status and progress of The Project's activities;
- Changes in the design, delivery and operations processes and conditions;
- Lessons learnt during delivery and operations;
- Changes in other related Project Plans;
- Requirements and matters not covered by the existing Project Plans;
- Changes to Project Plans as directed by Sydney Metro's Representative under the Deed;
- Where deemed appropriate in relation to items raised within inspections or audits;
- Lessons learnt from incident, events or near misses;
- Feedback from Compliance Tracking Reports; and
- Feedback on Construction Monitoring Program results.

### 8.1. Enquiries, complaints and incident management

Environmental incidents and non-compliances associated with heritage will be managed in accordance with Section 3.10 of the CEMP.

Enquiries and complaints that relate to heritage management will be managed in accordance with the Project's Overarching Community Communication Strategy and Section 3.7 of the CEMP.

## 9. HMP administration

### 9.1. Hold points

Heritage management hold points are included within Table 14.

Table 14: HMP hold points

Item	Process Held	Acceptance Criteria	Approval Authority
Encounter of Unexpected Heritage Item	Commencement of works in the affected area	The Unexpected Finds Process as outlined in the HMP and Sydney Metro Unexpected Heritage Finds Procedure must be applied in the event of encountering unexpected/potential heritage items.	Downer's Environmental Manager (or delegate)
Inadvertent impact to Aboriginal heritage at S2B PAD02	Commence of works in proximity of S2B PAD02	Review of controls (including exclusion zone fencing) and work methodologies to ensure adjacent works do not impact archaeology at S2B PAD02. Ongoing monitoring throughout works by Environmental team to ensure controls remain in place and appropriate methodologies followed.	Downer's Environmental Manager
Construction identified as affecting buildings	Site activities	Building Condition Survey conducted by an appropriate professional nominated by Downer	Downer's Construction Manager

### 9.2. Records

Records associated with this management plan will be maintained in accordance with Section 3.16 of the CEMP. Records relating to heritage management will include (but are not limited to):

- Inspections undertaken in relation to heritage management measures;
- Archival recordings undertaken of any heritage item;
- Unexpected finds and stop work orders; and
- Records of any impacts avoided or minimised through construction methods.



## Appendix A – Other Conditions of Approval, Revised Environmental Mitigation Measures and CEMF Requirements Relevant to this Plan

Other relevant Conditions of Approval relevant to the development of this Plan

CoA No.	Condition Requirement	Document Reference
E10	Following completion of Work described in the documents listed in Conditions A1 and A2 in relation to heritage items, a Heritage Report including the details of any archival recording, further historical research either undertaken or to be carried out and archaeological excavations (with artefact analysis and identification of a final repository for finds), must be prepared in accordance with any guidelines and standards required by the Heritage Council of NSW and OEH.	Section 5.2.3 Section 5.3.9
E11	An Excavation Director's Report (EDR) must be prepared for any heritage items of State significance that are discovered during Work. The EDR must be prepared in consultation with OEH	Section 5.3.9 Table 13
E12	The Heritage Report and Excavation Directors Report must be submitted to the Planning Secretary, the Heritage Council of NSW and OEH for information no later than 24 months after the completion of Work referred to in Condition E10.	Section 5.3.9 Table 13
E13	The Proponent must prepare a Heritage Interpretation Strategy which outlines a process to interpret key Aboriginal and non-Aboriginal heritage values and stories of heritage items in the final project design. The Heritage Interpretation Strategy must be prepared in consultation with the Heritage Council of NSW and submitted to the Planning Secretary for information before the commencement of Construction.	Section 5.2.4
E14	A Heritage Interpretation Plan(s) must be prepared, consistent with the Heritage Interpretation Strategy which identifies heritage items to be used in the final design of the project. The plan(s) must identify how items will be interpreted and provide a timeframe for their implementation which must be no later than the commencement of Operation. Heritage interpretation in any station precinct must be identified in the relevant Station Design and Precinct Plan(s) required in Condition E56. The Heritage Interpretation Plan must be prepared in accordance with the NSW Heritage Manual, the NSW Heritage Office's Interpreting Heritage Places and Items: Guidelines (August 2005), and the NSW Heritage Council's Heritage Interpretation Policy.	Section 5.2.4
E15	An Unexpected Heritage Finds and Human Remains Procedure must be prepared to manage unexpected heritage finds in accordance with the guidelines and standards prepared by the Heritage Council of NSW or OEH	Section 5.1.4 Section 5.3.5 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D) Sydney Metro Exhumation Management Plan

CoA No.	Condition Requirement	Document Reference
E16	The Unexpected Heritage Finds and Human Remains Procedure must be prepared by a suitably qualified and experienced heritage specialist in consultation with the Heritage Council of NSW and submitted to the Planning Secretary for information no later than one (1) month before the commencement of Construction	Section 5.1.4 Section 5.3.5 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D) Sydney Metro Exhumation Management Plan
E17	The Unexpected Heritage Finds and Human Remains Procedure, as submitted to the Planning Secretary, must be implemented for the duration of Construction and during Operational maintenance Work. Note: Human remains that are found unexpectedly during Work are under the jurisdiction of the NSW State Coroner and must be reported to the NSW Police immediately.	Section 5.1.4 Section 5.3.5 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D) Sydney Metro Exhumation Management Plan

## Revised Environmental Mitigation Measures relevant to the development of this Plan

REMM No.	REMM Requirement	Timing	Document Reference
Non-Aboriginal Heritage			
NAH1	The project design would minimise adverse impacts to heritage buildings, elements, fabric, spaces and vistas that contribute to the overall heritage significance of the Bankstown Line.	Design/pre-construction	This Project's scope does not include design. This requirement was fulfilled during the design phases of the Sydenham to Bankstown project. Section 5.2.1 Table 13

REMM No.	REMM Requirement	Timing	Document Reference
NAH2	The project design would maximise the retention and legibility of heritage buildings, structures, fabric, spaces and vistas that are individually significant and contribute to the overall heritage significance of the Bankstown Line.	Design/pre-construction	This Project's scope does not include design. This requirement was fulfilled during the design phases of the Sydenham to Bankstown project. Section 5.2.1 Table 13
NAH3	The project design would complement retained heritage buildings, elements, fabric, spaces and vistas to avoid outcomes that compromise the significance of these heritage items	Design/pre-construction	This Project's scope does not include design. This requirement was fulfilled during the design phases of the Sydenham to Bankstown project. Section 5.2.1 Table 13
NAH4	The project design would be developed with guidance from an appropriately qualified and experienced conservation architect.	Design/pre-construction	This Project's scope does not include design. This requirement was fulfilled during the design phases of the Sydenham to Bankstown project. Section 5.2.1 Table 13
NAH5	Where heritage significant items or elements are to be retained within the operational area, an adaptive reuse strategy would be prepared by an appropriately qualified and experienced heritage architect.	Design/pre-construction	Section 5.2.5 Table 13
NAH6	A Heritage Interpretation Plan would be prepared to document the development of the Bankstown Line and detail the history of each station and its contribution to both the Bankstown Line and the surrounding suburbs. Appropriate heritage interpretation would be incorporated in the design and would provide legible connection between stations.	Design/pre-construction	Section 5.2.4 Table 13
NAH7	A moveable heritage item strategy would be prepared by an appropriately qualified and experienced heritage specialist in consultation with Sydney Trains, and would include a comprehensive record of significant railway elements to be impacted. This would include items contained within station and platform buildings as well as of any other significant equipment within the curtilage of the heritage railway stations. The moveable heritage item strategy would form part of the broader interpretation strategy.	Design/pre-construction	Section 5.2.6 Table 13

REMM No.	REMM Requirement	Timing	Document Reference
NAH8	<p>Where significant buildings are to be re-purposed or refreshed:</p> <ul style="list-style-type: none"> <li>the inherent character of the building should be retained with new additions, including form, palette and materiality, sympathetic to its heritage values</li> <li>a suitably qualified and experienced heritage architect should advise on appropriate materials and finishes which would be sympathetic to the heritage values of each individual station</li> <li>the internal layout of the building should be retained where possible, and rooms should not be subdivided unless it can be completed without adverse impact and/or is reversible without any long term adverse impact</li> <li>a significant element register should be prepared by a suitably qualified and experienced heritage architect. The register should list significant fabric, assess its condition, tolerance for change and recommend retention or salvage</li> <li>where fabric of high significance is to be removed, adequate assessment should be carried out that outlines impact and justification in accordance with the Statements of Heritage Impact guidelines (NSW Heritage Council 2002)</li> </ul>	Design/pre-construction	<p>This Project's scope does not include design.</p> <p>This requirement was fulfilled during the design phases of the Sydenham to Bankstown project.</p> <p>Section 2.1</p> <p>Section 5.2.1</p> <p>Section 5.2.7</p> <p>Table 13</p>
NAH9	<p>The design and materials used for the construction of new access stairs, concourses, canopies and lift shafts should be as sympathetic as possible to the existing character of the stations with the aim of minimising visual impacts.</p> <p>The design should use unobtrusive, modern, lightweight materials such as glass panelling and slim frame elements. The Design Review Panel should be consulted in regard to the design, form and material of these additions.</p>	Design/pre-construction	<p>This Project's scope does not include design.</p> <p>This requirement was fulfilled during the design phases of the Sydenham to Bankstown project.</p> <p>Section 5.2.1</p> <p>Table 13</p>
NAH10	<p>Where platforms are re-levelled, door thresholds and steps should be accessible without raising or relocation of entries. Sub-floor ventilation should remain open to avoid long term impacts to the structures.</p>	Design/pre-construction	<p>This Project's scope does not include design.</p> <p>This requirement was fulfilled during the design phases of the Sydenham to Bankstown project.</p> <p>Section 5.2.1</p> <p>Table 13</p>
NAH11	<p>A landscape scheme would be prepared for the Old Sugarmill to re-instate planting within and close to the curtilage of the item. The scheme would consider appropriate period plants and trees. Any boundary wall treatment would be designed in consultation with a heritage architect.</p>	Design/pre-construction	<p>Section 5.2.14</p> <p>Table 13</p>

REMM No.	REMM Requirement	Timing	Document Reference
NAH12	The archaeological research design, including any mitigation measures identified in the Archaeological Assessment and Research Design report, would be implemented.	Design/pre-construction	Table 13
NAH13	Photographic archival recording would be carried out in accordance with the NSW Heritage Office's How to Prepare Archival Records of Heritage Items (1998), and Photographic Recording of Heritage Items Using Film or Digital Capture (2006).	Design/pre-construction	Section 5.2.3 Table 13
NAH14	An unexpected finds procedure would be developed and included in the construction heritage management plan.	Design/pre-construction	Section 5.1.4 Section 5.3.5 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)
NAH15	Methodologies for the removal of existing structures and construction of new structures would be developed and implemented during construction to minimise direct and indirect impacts to other elements within the curtilages of the heritage items, or to heritage items located in the vicinity of works.	Construction	Section 5.2.8 Table 13
NAH16	All retained heritage buildings, structures, fabric and moveable heritage items would be protected to avoid damage during works in the vicinity of these items, including from vibration. Retained significant buildings or elements susceptible to damage would be protected by hoardings or screens.	Construction	Section 5.2.11 Table 13
NAH17	Prior to construction commencing, a detailed inventory of all buildings, structures, fabric, spaces and vistas of heritage significance that are to be retained or removed would be prepared by appropriately qualified and experienced heritage specialists. The inventory must provide an assessment of the heritage impact based on the significance of each element and sub-element that comprises it and include recommendations for protection and conservation relative to the identified level of heritage significance.	Design/pre-construction	Section 2 Section 5.2.7
NAH18	In the event that unexpected archaeological remains, relics, or potential heritage items are discovered during construction, all works in the immediate area would cease, and the unexpected finds procedure would be implemented.	Construction	Section 5.1.4 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)



REMM No.	REMM Requirement	Timing	Document Reference
NAH19	In the event that a potential burial site or potential human skeletal material is exposed during construction, the Transport for NSW Exhumation Management Plan would be implemented.	Construction	Section 5.1.4 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)
NAH20	All works to conserve, protect or remove significant heritage fabric would be undertaken by skilled tradespeople with experience working on heritage sites, in consultation with an appropriately qualified conservation heritage architect.	Construction	Section 5.2.10 Table 13
NAH23	Prior to the removal of the Bankstown Parcels Office (former), a heritage salvage and moveable heritage register should be prepared, identifying those significant elements which can be removed and retained for potential reuse.	Design/pre-construction	The removal of Bankstown Parcels Office is not within this scope of this Project. This REMM is not relevant to this Plan.
Aboriginal Heritage			
AH1	Aboriginal stakeholder consultation would continue to be undertaken in accordance with Aboriginal Cultural Heritage Consultation Requirements for Proponents (DECC, 2010).	Pre-construction	Consultation with RAPs was undertaken during concept design as part of the Sydney Metro Sydenham to Bankstown EIS and also during preparation of the ACHAR RAPs will be involved if Aboriginal objects were identified during excavations and during excavation of S2B PAD02 Section 5.1.4 Section 5.1.2 Appendix B
AH2	The Aboriginal Cultural Heritage Assessment Report would be implemented.	Pre-construction	The ACHAR will be implemented in the event of an unexpected find and during archaeological excavations at S2B PAD02, Section 5.1.1 Section 5.1.2
AH3	Archaeological test excavation (and salvage if required) would be carried out at S2B PAD02 at Punchbowl Station. Excavations would be conducted in accordance with the methodology outlined by the Aboriginal cultural heritage assessment report.	Pre-construction	Section 5.1.2
AH4	Appropriate Aboriginal heritage interpretation would be incorporated into the design in consultation with Aboriginal stakeholders.	Pre-construction	Section 5.2.4

REMM No.	REMM Requirement	Timing	Document Reference
AH5	<p>If potential Aboriginal items are uncovered during the works, all works in the immediate area would cease, and the unexpected finds procedure included in the construction heritage management plan would be implemented.</p> <p>During pre-work briefings, employees would be made aware of the unexpected finds procedures and obligations under the National Parks and Wildlife Act 1974.</p>	Construction	Section 5.1.4 Section 5.3.5 Section 5.4 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)

## Construction Environmental Management Framework requirements relevant to the development of this Plan

CEMF Section	CEMF Requirement	Document Reference
10.1(a)	<p>The following heritage management objectives will apply to construction:</p> <p>Embed significant heritage values through any architectural design, education or physical interpretation.</p> <p>Minimise impacts on items or places of heritage value.</p> <p>Avoid accidental impacts on heritage items.</p> <p>Maximise worker's awareness of indigenous and non-indigenous heritage</p>	<p>Significant heritage values have been embedded in the heritage interpretation design development of the Project.</p> <p>Section 1.3</p> <p>Section 5.2.4</p> <p>Section 5.2.11</p> <p>Section 5.3.2</p> <p>Section 5.4</p>
10.2(b)	The Contractor's regular inspection will include checking of heritage mitigation measures	Section 7
10.2(c)	Compliance records will be retained by the Contractor. These will include:	-
i.	Inspections undertaken in relation to heritage management measures	Section 7
ii.	Archival recordings undertaken of any heritage item	Section 5.2.3
iii.	Unexpected finds and stop work orders	Section 5.1.4 Section 5.3.5 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)

CEMF Section	CEMF Requirement	Document Reference
iv.	Records of any impacts avoided or minimised through design or construction methods	Section 7 Section 8
10.3(a)	Examples of heritage mitigation measures include:	-
i.	Any heritage item not affected by the works will be retained and protected throughout construction.	Section 5.2.11
ii.	During construction undertake professional archaeological investigation, excavation, and reporting of any historical Indigenous heritage sites of state significance which will be affected. Reporting may be completed as construction progresses	Section 5.1 Section 5.3
iii.	Undertake archival recordings of all non-Indigenous heritage items affected by the works prior to commencement of works	Section 5.2.3
iv.	Implement unexpected heritage find procedures for Indigenous and non-Indigenous heritage items.	Section 5.1.4 Section 5.3.5 Sydney Metro Unexpected Heritage Finds Procedure (Appendix D)
Table 17.4	<p>The design is sympathetic to the historic significance of existing stations, and where practicable, avoids and minimises impacts to heritage.</p> <p>The preferred project retains, and where possible, repurposes all heritage elements.</p> <p>The design and mitigation strategies are reviewed by the Sydney Metro Design Review Panel.</p> <p>Impacts on heritage are managed in accordance with relevant legislation, including the EP&amp;A Act, the Heritage Act 1977, and relevant guidelines.</p> <p>Potential impacts are managed by the mitigation measures.</p>	<p>This Project works do not include design.</p> <p>This requirement was fulfilled during the design phases of the Sydenham to Bankstown project.</p> <p>Section 5.2.1 Table 3 Table 13</p>

## Appendix B – Registered Aboriginal Parties

The list of registered Aboriginal stakeholders/Registered Aboriginal Parties (RAPs) and associated contact details for the Project are included below:

Stakeholder
Aboriginal Archaeology Service INC
Bilinga Cultural Heritage Technical Services
DACHA
Darug Land Observations PTY LTD
Duncan Suey & Associates
Gandangara Local Aboriginal Land Council
Gundungurra Tribal Technical Services
Gunyyu Cultural Heritage Technical Services
Kamilaroi-Yankuntjatjara Working Group
Metropolitan Local Aboriginal Land Council
Munyunga Cultural Heritage Technical Services
Murri Bidgee Mullangari Aboriginal Corporation
Murrumbul Cultural Heritage Technical Services
Tocomwall
Wingikara Cultural Heritage Technical Services
Woronora Plateau Gundangarra Elders Council

## Appendix C – Consultation Register

Agency	Comment	Project Response										
CoCB	<p><b>Email received 22/12/20:</b></p> <p><i>“Same comments as last time - Table 13 identifies responsibilities to the heritage consultant where it relates to the built heritage of the stations - this should however be the responsibility of a Heritage Architect.</i></p> <p><i>Regards,”</i></p>	Responsibilities in Table 13 have been reviewed and revised accordingly to ensure the correct responsibilities have been assigned.										
IWC	<p><b>Email received 21/01/21:</b></p> <p><i>“Thanks, I have reviewed the Heritage Management Plan, and suggest the following refinements: Section 6, p. 45</i></p> <table><tr><td>ion architect</td><td>During construction</td><td>Environmental Manager Conservation Architect</td><td><ul style="list-style-type: none"><li>A heritage conservation architect could be consulted where impacts to heritage items are proposed in accordance with NAH20. This would generally be in relation to reviewing work methodologies and advising on impacts to significant fabric within the station buildings.</li></ul></td><td>All stations</td></tr></table> <p><i>Management description should be amended to: “shall be consulted...”</i></p> <p><i>p. 48</i></p> <table><tr><td>r of significant fabric</td><td>During construction</td><td>Environmental Manager Heritage Consultant</td><td><ul style="list-style-type: none"><li>Repainting works should follow relevant guidelines in Heritage Paint Schemes (RailCorp 2013). Protocols for repainting should match the existing colour scheme present at the station.</li><li>Brickwork which is modified should be repointed following the completion of works as necessary, to ensure a clean and consistent external appearance</li><li>Where the brickwork to the platform station buildings include a red stain to the mortar and tuck pointing. Ensure that the original condition is maintained and restored, as appropriate, where damage has occurred</li><li>New ceilings, lighting, flooring and proposed interior window coverings should be carefully moulded to avoid impacting significant and detailed fabric (such as door and window frames, panels, lintels and skirting boards and cornices).</li><li>Where works require the removal of existing intrusive fabric that adjoin original fabric (interior walls, services), the removal of the element should be conducted by hand to mitigate any potential heritage impact.</li><li>During renovation works, any damaged and deteriorating original fabric should be restored and refreshed.</li><li>Where a timber element is damaged, remove the entire thickness of the damaged area and geometrically splice in a matching section to the same thickness, shape, profile, form and species of the original timber.</li></ul></td><td>All stations</td></tr></table> <p><i>Responsibility should be amended to “conservation/heritage architect.</i></p> <p><i>Regards”</i></p>	ion architect	During construction	Environmental Manager Conservation Architect	<ul style="list-style-type: none"><li>A heritage conservation architect could be consulted where impacts to heritage items are proposed in accordance with NAH20. This would generally be in relation to reviewing work methodologies and advising on impacts to significant fabric within the station buildings.</li></ul>	All stations	r of significant fabric	During construction	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"><li>Repainting works should follow relevant guidelines in Heritage Paint Schemes (RailCorp 2013). Protocols for repainting should match the existing colour scheme present at the station.</li><li>Brickwork which is modified should be repointed following the completion of works as necessary, to ensure a clean and consistent external appearance</li><li>Where the brickwork to the platform station buildings include a red stain to the mortar and tuck pointing. Ensure that the original condition is maintained and restored, as appropriate, where damage has occurred</li><li>New ceilings, lighting, flooring and proposed interior window coverings should be carefully moulded to avoid impacting significant and detailed fabric (such as door and window frames, panels, lintels and skirting boards and cornices).</li><li>Where works require the removal of existing intrusive fabric that adjoin original fabric (interior walls, services), the removal of the element should be conducted by hand to mitigate any potential heritage impact.</li><li>During renovation works, any damaged and deteriorating original fabric should be restored and refreshed.</li><li>Where a timber element is damaged, remove the entire thickness of the damaged area and geometrically splice in a matching section to the same thickness, shape, profile, form and species of the original timber.</li></ul>	All stations	<p>‘Conservation architect’ Management Action in Table 13 has been revised from “A heritage conservation architect could be consulted...” to “will be consulted”</p> <p>Responsibility for “Repair of significant fabric” Management Action in Table 13 has been revised to “Conservation Architect” rather than “Heritage Consultant”</p>
ion architect	During construction	Environmental Manager Conservation Architect	<ul style="list-style-type: none"><li>A heritage conservation architect could be consulted where impacts to heritage items are proposed in accordance with NAH20. This would generally be in relation to reviewing work methodologies and advising on impacts to significant fabric within the station buildings.</li></ul>	All stations								
r of significant fabric	During construction	Environmental Manager Heritage Consultant	<ul style="list-style-type: none"><li>Repainting works should follow relevant guidelines in Heritage Paint Schemes (RailCorp 2013). Protocols for repainting should match the existing colour scheme present at the station.</li><li>Brickwork which is modified should be repointed following the completion of works as necessary, to ensure a clean and consistent external appearance</li><li>Where the brickwork to the platform station buildings include a red stain to the mortar and tuck pointing. Ensure that the original condition is maintained and restored, as appropriate, where damage has occurred</li><li>New ceilings, lighting, flooring and proposed interior window coverings should be carefully moulded to avoid impacting significant and detailed fabric (such as door and window frames, panels, lintels and skirting boards and cornices).</li><li>Where works require the removal of existing intrusive fabric that adjoin original fabric (interior walls, services), the removal of the element should be conducted by hand to mitigate any potential heritage impact.</li><li>During renovation works, any damaged and deteriorating original fabric should be restored and refreshed.</li><li>Where a timber element is damaged, remove the entire thickness of the damaged area and geometrically splice in a matching section to the same thickness, shape, profile, form and species of the original timber.</li></ul>	All stations								
Heritage NSW	<p><b>Email received 9/12/20:</b></p>	Revision 00 of this Heritage Management Plan (which was issued to Heritage NSW for consultation) did not consider the establishment										



Agency	Comment	Project Response
	<p><i>"Thank you for your email dated 18 November 2020 inviting comments from the Heritage Council of NSW on the Construction Heritage Management Plan for the above State Significant Infrastructure (SSI) proposal.</i></p> <p><i>There are no listed places located within or near the proposed project area, however the following S.170 registers items are located within and near the project area:</i></p> <p><i>1. Railcorp:</i></p> <ul style="list-style-type: none"> <li><i>• Dulwich Hill Railway Station – Item No. 4801909</i></li> <li><i>• Campsie Railway Station Group – Item No. 4801101</i></li> <li><i>• Punchbowl Railway Station Group – Item No. 4802009</i></li> </ul> <p><i>There are also several locally listed heritage places within and adjacent to the site listed on the Canterbury LEP 2012.</i></p> <p><i>The Construction Heritage Management Plan to guide the works required for South west Sydney Metro are noted. The submitted CHMP is considered satisfactory to guide the works required for Dulwich Hill, Campsie and Punchbowl Stations Upgrade Project.</i></p> <p><i>The Heritage Management Plan discusses the historical archaeology of the project area in Section 3.4 Dulwich Hill, Campsie and Punchbowl Stations are all unlikely to contain significant archaeology. The prior Archaeological Assessment and Research Design recommended construction to proceed under the Sydney Metro Unexpected Finds Procedure. Section 2.3 of the HMP also notes that any nominated Excavation Director for archaeology should be able to meet the Heritage Council ED Criteria for 'relics' of local significance. These measures are considered appropriate by HNSW.</i></p> <p><i>As the site contains local heritage items, and other local items are in the vicinity, advice should be sought from the relevant local councils. It is recommended that RailCorp be consulted for comment for items on the s170 register.</i></p> <p><i>If you have any questions regarding the above advice, please contact [redacted] at Heritage NSW on [redacted].</i></p> <p><i>Yours sincerely,"</i></p>	<p>and utilisation of Downer's compound located at the former Canterbury Bowling and Community Club (SPIR Work Site W7), which is located within an Archaeological Management Zone and within proximity of the SHR listed Old Sugarmill item.</p> <p>This Heritage Management Plan has been revised accordingly reflect the risk and management strategies for this site, consistent with the Plan prepared for the Marrickville, Canterbury and Lakemba Project.</p> <p>Revision 02 of this Plan, which considered the establishment and utilisation of Downer's compound located at the former Canterbury Bowling and Community Club, was provided to Heritage NSW for consultation on 27 January 2021. Heritage NSW's response to this submission is outlined below (see email received 17/02/21).</p> <p>Consultation with Sydney Trains (RailCorp) on the Project's design and the proposed changes to S.170 listed station groups has occurred throughout the design development process, as such consultation was not deemed necessary for the development of this Sub-plan.</p>
	<p><b>Email received 17/02/21:</b></p> <p><i>"Thank you for your email dated 27 January 2021 inviting comments from the Heritage Council of NSW on the amended Construction Heritage Management Plan for the above State Significant Infrastructure (SSI) proposal.</i></p> <p><i>The amended Heritage Management Plan identifies that a new construction compound has been included in the proposed project area. This compound would be located approximately</i></p>	

Agency	Comment	Project Response
	<p><i>100m from the State Heritage Register (SHR) listed place – Old Sugar Mill (00290) and be within an Archaeological Management Zone identified in the Planning Approval. The following Rail Corp s170 registers items are located within and near the project area:</i></p> <ul style="list-style-type: none"> <li>- <i>Dulwich Hill Railway Station Group – Item No. 4801909</i></li> <li>- <i>Campsie Railway Station Group – Item No. 4801101</i></li> <li>- <i>Punchbowl Railway Station Group – Item No. 4802009</i></li> </ul> <p><i>There are also several locally listed heritage places within and adjacent to the site listed on the Canterbury LEP 2012.</i></p> <p><i>The update to the Construction Heritage Management Plan is noted and it is considered that the inclusion on the construction compound would not have any unacceptable adverse impacts. As such Heritage NSW finds that the existing protocols are sufficient to guide the construction works on site.</i></p> <p><i>The updated information for historical archaeology in the HMP (Section 3.4) notes that remains of State significance are unlikely in the project area but locally significant archaeological remains associated with the historical development of the Bankstown rail line, Canterbury Station and Canterbury Park Racecourse may be present. The HMP advises that any subsurface works within the Work Site W7 area (shaded red in Figure 7) will require archaeological; monitoring or salvage excavations. The location of subsurface works will be outlined in the AMS with detailed recommendations for works required. These measures are considered appropriate to manage non-Aboriginal archaeology.</i></p> <p><i>As the site contains local heritage items, and other local items are in the vicinity, advice should be sought from the relevant local councils. It is recommended that RailCorp be consulted for comment on items on the s170 register.</i></p> <p><i>If you have any questions regarding the above advice, please contact [redacted] at Heritage NSW on [redacted].</i></p> <p><i>Yours sincerely'</i></p>	<p>Consultation with Sydney Trains (RailCorp) on the Project's design and the proposed changes to S.170 listed station groups has occurred throughout the design development process, as such consultation was not deemed necessary for the development of this Sub-plan.</p>

## Appendix D – Sydney Metro Unexpected Heritage Finds Procedure