# 2007 Half Year Results



# **Downer** EDi

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# Recovery year progressing well

## **Har Downer EDi**



### First half highlights

- Won NSW PPP contract as part of Reliance Rail consortium
  - EDI Rail key provider of design / manufacture / maintenance
- Continued overseas expansion for Works Infrastructure with acquisitions in Singapore and the UK
  - Acquired Chan & Chan and Chan Lian in Singapore to create a significant market position
  - Acquired Sillars in the UK a road maintenance company in the North – adds to existing UK footprint
- Works Infrastructure secures over \$300m of work in Australia and New Zealand
- Alliance contract with Xstrata for the provision of two Coal Handling Processing Plants by Roche Mining's Process Engineering business
- Mining continued renewal of existing contracts with quality clients – Zinifex / Sunrise Dam



### Profit growth recovers to 16%

Half Year to 31 December (\$m)	2006	2005	Change
Turnover	2,628.8	2,279.5	15.3%
Underlying EBIT	136.5	99.2	37.6%
Reported EBIT	123.7	99.2	24.7%
Net Interest	(27.5)	(21.1)	30.3%
Profit Before Tax	96.2	78.1	23.2%
Taxation	(15.6)	(8.5)	84.7%
Net Profit After Tax	80.6	69.6	15.8%
EPS (cents)	25.6	23.8	7.6%
DPS (cents)	13.0	12.0	8.3%



#### Divisions servicing essential infrastructure

#### Mining & Resources



#### Sectors

- mining
- process engineering
- blasting
- consulting / design

#### Engineering



#### **Sectors**

- power
- telco
- consulting / design

#### Infrastructure



#### Sectors

- road
- rail
- water

#### Rail



#### **Sectors**

- Iocomotives
- passenger cars

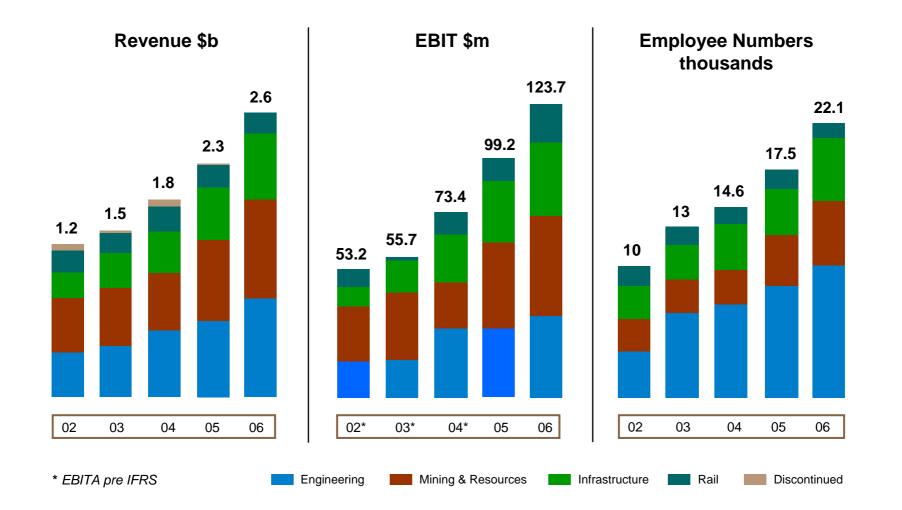


### Divisional performance

Half Year to 31 December (\$m)	2006	2005	Change
Mining & Resources	60.6	41.2	47.0%
Engineering	31.3	24.5	27.7%
Infrastructure	31.4	21.0	49.5%
Rail	18.4	16.6	10.8%
Divisional EBIT (underlying)	141.7	103.3	37.2%
Reimbursed PPP Costs Additional Provisions – Mining	15.6 (28.4)	-	
Corporate / Unallocated	(5.2)	(4.1)	
Total Group EBIT	123.7	99.2	24.7%



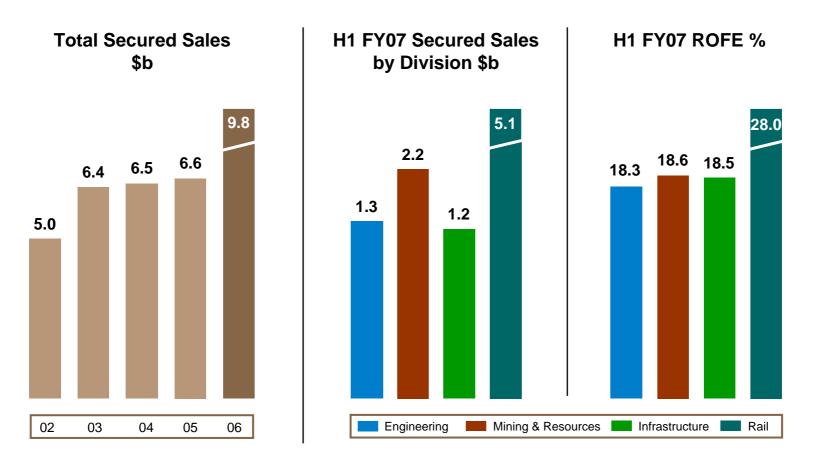
#### Growth trend continues



Downer EDI Limited FY 2007 Half Year Results



#### Secured sales expand



ROFE = EBIT/AFE; AFE = Avg Net Debt + Avg Equity last 3 half years

# Mining & Resources

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#### Growth drives earnings

Half Year to 31 December (\$m)	2006	2005	Change
Turnover	954.4	826.8	15.4%
Underlying EBIT	60.6	41.2	47.0%
Underlying EBIT / Sales	6.3%	5.0%	
Secured Sales	2.2bn		

- Revenue grew over 15% driven by expansion in services and increased demand from existing clients
- Underlying EBIT growth driven by top line
- Secured sales position strong



#### Demand for mining services strong

- Mining operations continue good performance, Otraco acquisition performing well in South America and Explosives group also delivering a good result
- Consulting services experiencing continued growth domestically and offshore
- Process engineering continues recovery stronger 2<sup>nd</sup> half
- Expect demand for services to grow even if mineral prices moderate – outlook for mining sector remains buoyant
- Growth opportunities with BHP developing Olympic
  Dam and FMG moving ahead at pace





# Engineering

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#### Mix of business moderates performance

Half Year to 31 December (\$m)	2006	2005	Change
Turnover	743.8	809.5	(9.2%)
EBIT	31.3	24.5	27.7%
EBIT / Sales	4.2%	3.0%	
Secured Sales	1.3bn		

- Revenue declines as expected
- EBIT performance impacted by wind down of energy systems business offset by good results from consulting and telco
- Margin improvement expected to be held in second half



#### Engineering demand remains strong

- Electrical business continues to perform strongly
- Telecom operations have returned to profitability and gained market share
- Consulting businesses grew and profitability ahead of last year
- Most work in power systems finished
   completed Alinta 1 and Alinta 2 in commissioning
- Growth opportunities from backlog of demand for infrastructure spend in telecoms, resources and power sectors









### Infrastructure growth continues

Half Year to 31 December (\$m)	2006	2005	Change
Turnover	722.8	453.0	59.6%
EBIT	31.4	21.0	49.5%
Margin	4.3%	4.6%	
Secured Sales	1.2bn		

- Revenue growth driven by organic growth and acquisitions
- New Zealand impacted overall margins due to seasonality
- New Zealand broadens service offering several recent water contract wins



#### Infrastructure outlook very strong

- Australian operations performing well
  - Demand for regional services increase
    - Mornington Peninsula in Victoria
- Replication of business model to chosen markets continues – Singapore (Chan & Chan) and UK (Sillars)
- Growth opportunities in expanding business model to new jurisdictions, increasing share of rural work and increased work outsourced in NSW and QLD markets







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Rail

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#### Leading position in passenger rail market

Half Year to 31 December (\$m)	2006	2005	Change
Turnover	189.6	191.4	(1.0%)
EBIT	18.4	16.6	10.8%
Margin	9.7%	8.7%	
Secured Sales	5.1bn		

- Revenue stable but expect pick up in H2 from PPP
- EBIT and margins continue good performance
- Recent NSW, WA and QLD passenger car wins builds strong sales base



#### Rail demand continues across the board

#### NSW PPP

- Expect construct revenues to deliver high single digit margins
- Project risk reduced by scaled construction solution of a vehicle that is over 70% based on proven Millennium train
- Revenue per train in line with recent contracts awarded to competitor
- Passenger orders increased by West Australian and Queensland governments
- Freight sector experiencing aggressive price based competition
- New best in class Australian designed locomotive pending





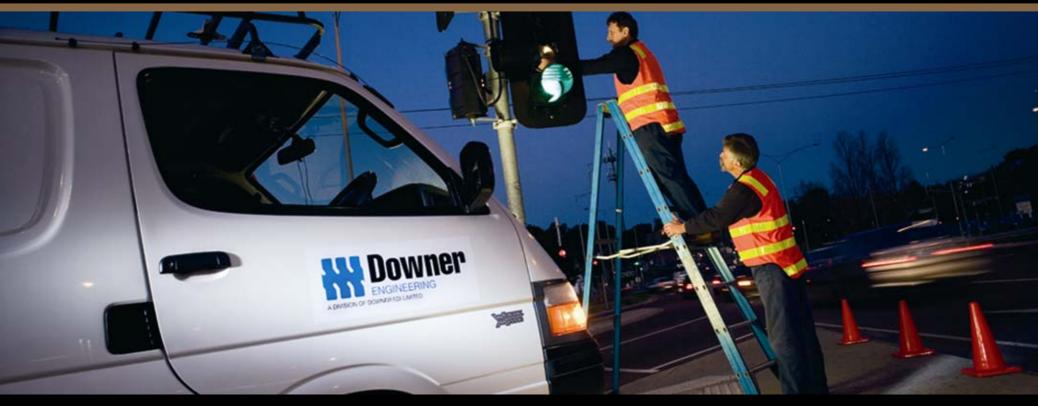


### Report Card

Operations	Revenue	EBIT	Cash Flow	ROFE
A DIVISION OF DOWNER ED LIMITED	$\checkmark$	<b>√ √</b>	$\checkmark$ $\checkmark$	J J
ADVISION OF DOWNER EDILIMITED	J J	$\checkmark$ $\checkmark$	$\checkmark$ $\checkmark$	J J
A DIVISION OF DOWNER EDI LIMITED	J J	$\checkmark$	x	x
	$\checkmark$ $\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$



# **Financial Performance**



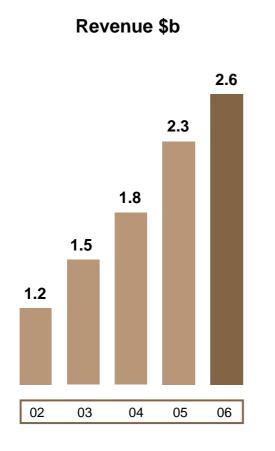


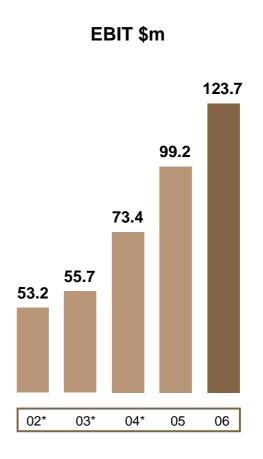
### Earnings up 16%

Half Year to 31 December (\$m)	2006	2005	Change
Turnover	2,628.8	2,279.5	15.3%
EBIT	123.7	99.2	24.7%
Net Interest	(27.5)	(21.1)	30.3%
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Taxation	(15.6)	(8.5)	84.7%
Net Profit After Tax	80.6	69.6	15.8%
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#### Revenue and EBIT Performance





\* EBITA pre-IFRS



### EBITDA to Cash Flow

Half Year to 31 December (\$m)	2006	2005	Change
EBITDA	190.9	156.2	22.2%
Net PP&E	41.8	93.6	(55.3%)
Net Acquisitions	49.0	26.9	82.0%
Net Investments	67.8	24.3	178.5%
Сарех	158.6	144.8	9.5%
Tax (Refund)/Paid	(12.2)	20.7	(158.8%)
Borrowing Costs Net of Interest Received	27.2	19.6	39.0%
Dividends Paid (net of DRP)	15.4	20.2	23.9%
Change NWC (Funded)	191.1	49.3	287.7%
Major Applications of Cash	380.1	254.6	49.3%
Net Cash Applied	189.2	98.4	

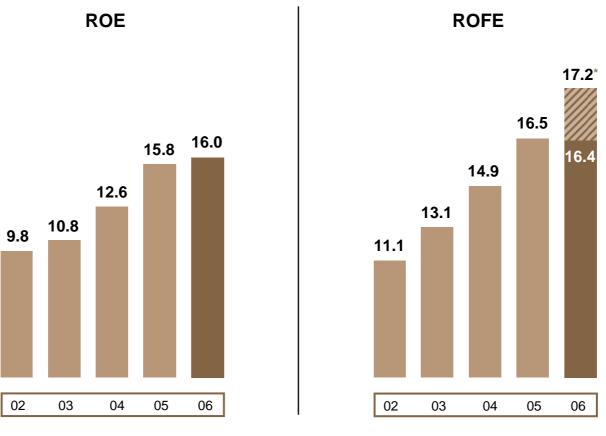


#### Balance Sheet

- December 31 net borrowings of \$683.2m
- Gearing 71% back within target range by June 2007
- All financing covenants met
- Operating cash out flow \$16.6m
- H1 PPE \$41.8m below depreciation of \$67.2m
- H1 dividend of 13.0 cps unfranked



#### Return Equity and Funds Employed Sheet



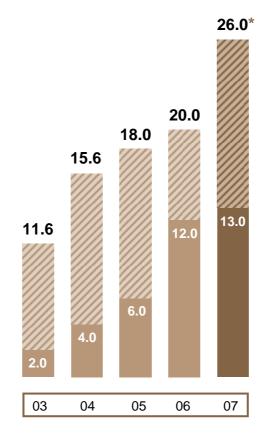
ROE = NPAT Rolling 12mth pre-goodwill/Equity pre-goodwill

ROFE = EBIT/AFE; AFE = Avg Net Debt + Avg Equity last 3 half years

\* Underlying ROFE



### **Dividends Per Share**



\* Assumes repeat of H1 performance

## STEPHEN GILLIES

**Managing Director** 

# **Outlook and Summary**





#### FY07 targets maintained

- Revenue: \$5.3bn
- Majority of FY07 forecast revenue secured
- **NPAT:** \$157-160m
  - based on current market conditions and assumptions
- **Cash flow:** recovery expected in second half to deliver a reduction in gearing



#### Summary

- Market segments continue to be very strong
- Order book a healthy \$9.8bn
- FY07 recovery should deliver sustainable double digit growth business in FY08 and beyond
- Opportunities for expansion in existing markets (Hong Kong / UK / Singapore)
- Investment grade credit short term focus is to regain higher credit rating by delivering FY07 recovery

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